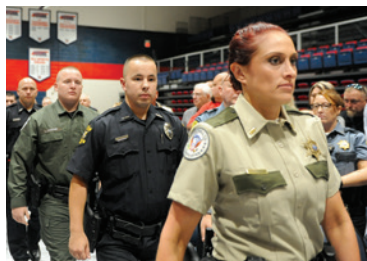


## Focused on student success



2017-2018 Annual Report

# President's Message

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This annual report includes many highlights from the past fiscal year. But there are two that stand out in my mind. First, Walters State's commitment and efforts to increase educational attainment and support economic development were reaffirmed through our accreditation process. And secondly, the college prepared for an influx of adult students enrolled in the Tennessee Reconnect scholarship program.

In June, the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC) reaffirmed accreditation for Walters State through 2028. This accreditation process involved a rigorous review of the college by our peer institutions. And our reaffirmation signifies that Walters State is successful in providing the resources, programs and services to fulfill our mission. It is also a credit to the commitment and dedication of our outstanding faculty and staff, the generosity and leadership of our foundation trustees, and the guidance of the Tennessee Board of Regents.

In addition to preparing for the SACSCOC reaffirmation process, the college was focused on ensuring that we were prepared for an increase in adult students taking advantage of the Tennessee Reconnect scholarship program. Tennessee Reconnect is a new scholarship program that provides free tuition at community colleges for adults who do not already have a college degree.

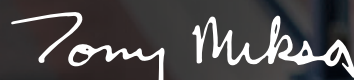
We tailored some of our programs to meet the specific needs of adult students, and we offered free workshops and classes for these students to help ensure that they were ready to succeed when they started classes in fall 2018.

Other significant highlights from last year include the enrollment of our first class of students in our new Occupational Therapy Assistant program and an impressive 98 percent job-placement rate for graduates of our technical education programs.

Increasing enrollment demands drove infrastructure improvements at each of our four campuses, including two major projects. We completed the initial design phase of a new \$12.5 million building that will house health and public safety programs at the Sevier County Campus, and we are in the final phase of construction on our new building in Greeneville.

To ensure that we are positioned to respond quickly and adapt to the ever-changing education and workforce needs of this region, we have increased our efforts to secure additional funding through grant opportunities and the private sector. We have also increased our general fund reserves.

The accomplishments you will read about in the following pages are made possible through our outstanding faculty and staff, our generous foundation trustees, and the leadership of the TBR. Thank you for your support of Walters State and our students. I look forward to working with you in 2019 as we continue on a path to make Walters State the premier community college in the country.



Tony Miksa



## Reaffirmed Accreditation— Maintaining the Highest Standards

The Southern Association of Colleges and Schools Commission on Colleges reaffirmed accreditation for Walters State Community College in June 2018. The college's next reaffirmation process will take place in 2028.

"The reaffirmation process involved a rigorous review of Walters State's programs, services and resources by peer institutions, including on-site visits," said Dr. Tony Miksa, president of Walters State. "This reaffirmation is a credit not only to those faculty and staff members involved in this process, but to the entire campus community for maintaining the high standards required by our accrediting organization."

SACSCOC is the regional accrediting body for degree-granting higher education institutions in the South. The Commission's mission is the enhancement of education quality throughout the region and the improvement of the effectiveness of institutions by ensuring they meet standards established by the higher education community.

As part of SACSCOC principles for continuous improvement, Walters State will implement a Quality Enhancement Plan during the coming year. This plan focuses on improving academic advising to support student success.



# Tennessee Reconnect Opens Doors for Adult Learners



Tennessee Reconnect was indeed big news in the Volunteer State and at Walters State this year. Over 1,000 adult learners applied to be part of the first Reconnect class at the college, and fall 2018 enrollment of adult learners was up 24 percent.

This last-dollar scholarship pays tuition for adults over 24 who do not have a college degree. Tennessee Reconnect also covers married students, parents, veterans and students who have aged out of foster care. Along with Tennessee Promise, this is part of Gov. Bill Haslam's Drive to 55 initiative to raise educational attainment rates in the state.

Walters State has always strived to meet the needs of students balancing school with work and family responsibilities. Those efforts were multiplied in advance of Tennessee Reconnect.

A comprehensive plan to make sure area residents knew about and were ready to take advantage of Tennessee Reconnect began more than a year before the first students enrolled. Efforts started with information sessions for potential students, employers and community leaders.

Multi-session workshops were designed and offered at each campus to refresh some basic skills and help adult learners feel comfortable in the classroom. Many adult students were able to test out of learning support classes, while others earned credit for computer skills.



## Jennifer Kinser is a Reconnector

Jennifer Kinser had enrolled at Walters State in 2004, but finances got in the way of her educational pursuits. After a divorce and some medical issues, the money wasn't there for tuition. When she heard about the new Tennessee Reconnect scholarship, she knew she was coming back.

"I am like a lot of students. I fall into the gap," Kinser said. "I make just a little over the amount that would qualify me for a Pell Grant, and with two children, I could not afford to pay for college on my own."

Kinser attended a series of free workshops last summer designed for adult learners returning to college.

"The workshops have made all the difference. I learned how to use different programs on the computer that are needed in class. I knew what to expect when classes started."

# Distinguished Alumni

*Recipients of this year's Distinguished Alumni award are proof that starting at Walters State can lead you anywhere.*

**RODNEY ATKINS** attended Walters State from 1987–89. He grew up in Claiborne County and came to the college to play baseball. After realizing a professional baseball career wasn't in his future, he started playing his guitar on bus trips to games. After graduating from Tennessee Technological University, Atkins signed with Curb Records in 1996. He has had six number one records. His song, "Watching You," inspired by his oldest son, was named the most played song of the past decade in 2016 by Country Aircheck. Atkins is a supporter of Holston Homes for Children in Greeneville, where he was placed as an infant and adopted by Allan and Margaret Atkins.

**NEIL PRICE** attended Walters State from 1999–2002. Walters State President Emeritus Dr. Jack Campbell heard Price calling games at East Ridge Middle School and encouraged him to consider a career in broadcasting. While attending Walters State, he provided play-by-play for the Lady Senators and Senators for several local radio stations. He became the youngest person to broadcast a national tournament game when he followed the Lady Senators' chase for the title in 1999. He transferred to Middle Tennessee State University, where he gained more broadcasting experience. Price then landed a job as a play-by-play announcer for the University of Kentucky, calling 750 baseball and women's basketball games. He is now the play-by-play announcer for Mississippi State University football and men's basketball.



*Rodney Atkins performs a benefit concert at the Sevier County Campus in May 2018.*



*Neil Price (right) receives the Distinguished Alumni Award from Dr. Tony Miska.*



## Occupational Therapy Assistant Program Enrolls First Class, Will Meet Regional Need

Students in the first Occupational Therapy Assistant class enrolled in 2018. The program was established after studies showed a need for more occupational therapy assistants in this area. The program is based at the college's Greenville/Greene County Campus.

Occupational therapy assistants help patients recover or develop skills needed to function in everyday life. These health care professionals work in skilled nursing facilities, through home health agencies, in outpatient settings, and in school with

children and young adults. The pay is comparable to nursing. Courtney Boren, head of the program, has already received calls from employers seeking graduates.

The program has completed the first steps toward accreditation, including a self-study. An accreditation decision is expected before the first class graduates in May 2019.

# Our Numbers

Enrollment Fall 2017

**6,075**

Degrees Awarded 2017–18

**819**

Certificates Awarded 2017–18

**1,192**

*These numbers include duplicates. Total graduates for the year: **1,131***

Students in technical areas finding jobs in their fields of study within six months of graduation:

**98%**

Students receiving Tennessee Promise Funds:

**1,114**

WORKFORCE TRAINING

Students:

**4,249**

Contact Hours:

**73,234**

Companies Served:

**217**



**132** People attended the Mildred Haun Conference, a literary conference held in February to honor the acclaimed Morristown native.

**90** Global Connections international events.

**350** Students attended the Talented and Gifted Enrichment Program.

### Top Digital Community College

Walters State is the top tech-savvy community college in the country — according to an annual survey by the Center for Digital Education. Walters State led mid-sized colleges, which include those with 5,000–10,000 enrollment. The survey cited the college's use of collaborative technologies, multiple modes of delivery to dual enrollment students, and the availability of digital tools to both students and faculty.

- **82 percent of sophomore student athletes** continued their education at a four-year institution.
- **Six student athletes** named All Americans.
- **Nineteen students** named Academic All Americans.
- **State Honors:**
  - **Coach Dave Kragel** named TCCAA Coach of the Year
  - **Sara Vujacic** named TCCAA Player of the Year
  - **Coach Dave Shelton** named TCCAA Coach of the Year
  - **Landon Knack** named TCCAA Pitcher of the Year
  - **Austin Henry** named TCCAA Player of the Year.
- **The Lady Senators Basketball, Lady Senators Softball and Senators Baseball teams** all earned national tournament berths. Senators Baseball finished as runner-up in the 2018 NJCAA Division I World Series.



## Phi Theta Kappa Tennessee All Academic Team:

Michael Shultz and Rachel Eccles

**MICHAEL SHULTZ** was named the 2018 President's Outstanding Student. Shultz was one of 20 students in the nation named to the All-USA Academic Team. He also was named a Coca-Cola New Century Scholar; he received the college's history award; and he was a finalist for the Jack Kent Cooke Scholarship, the most valuable and highest honor bestowed on community college transfer students. He is now a history major at Eastern Kentucky University.



*Michael Shultz*

**RACHEL ECCLES** was one of 15 students in the country to be named a Guistwhite Scholar. This is the second highest scholarship given by PTK. She was named a Coca-Cola Silver Scholar and was one of five students nationally to receive a GEICO creativity scholarship. She graduated as a dual enrollment scholar, completing her associate degree while still in high school. She received the college's biology award and is now a biology major at Middle Tennessee State University.



*Rachel Eccles*

**143** Students were inducted into Phi Theta Kappa, the international honor society for community colleges.

**23** Students were inducted into Kappa Beta Delta, the international honor society for business majors at Walters State.

Through an essay competition, Alexis Stout and Maris Medford received \$2,500 study abroad scholarships funded by Global Connections. Medford studied early world literature and Greece. Stout immersed herself in the Spanish language living with a host family while studying Spanish conversation.

### **The Walters State Phi Theta Kappa Chapter**

is one of the most active in the country. Their peers recognized their hard work at the organization's international convention, honoring the team as a Five-Star Chapter and a Top 100 Chapter. Dr. Lisa Eccles, professor of biology, and Teresa Smith, instructor of English, were recognized as a Distinguished Advisor Team. PTK is the international honor society for community colleges.



### **High Lonesome Senate,**

Walters State's bluegrass band, saw its following grow substantially this year. Highlights include opening for bluegrass legend Doyle Lawson at the Niswonger Performing Arts Center in Greeneville. Chippy McLain, dean of the Division of Humanities, is an advisor, vocalist and musician for the band. The band also received an invitation to perform at the 2018 International Bluegrass Music Association's World of Bluegrass in Raleigh, N.C.



### **Debate Team Continues to Shine**

The Walters State Debate Team continued to dominate the speaking circuit this year. The team closed out the 2017-18 season with big wins at the Northeast State Community College Tournament and the East Tennessee State University Parli Plunder Debate Tournament. The teams of Graham Christophel and Eve Winstead made it to the final round of the varsity ETSU debate, with Elizabeth Brotherton and Bethany Mizell finishing third in the novice division. The pair went on to claim second and third individual speaking awards at Northeast State's tournament. The team brought home 22 trophies and award gavels during the year. It had 28 members, a school record, and is coached by Rob Pratt II, assistant professor of speech and communications, and Malcolm McAvoy, head of the speech communications department.



## Natural Leadership

**AMANDA LUCEY** was honored as an outstanding student on the Sevier County Campus during the college’s annual honors ceremony in April. She arrived on campus in fall 2016 and quickly became a student leader.

“Amanda was always the first person to volunteer to assist with any event or to help any student,” said Dr. Jama Spicer-Sutton, dean of the Sevier County Campus.

Lucey was frequently the first person visitors saw on campus. She served as a student host for many special events and gave many campus tours. She maintained a 4.0 GPA from dual enrollment until her graduation in May 2018. Her hard work earned her a Senators Promise Scholarship and a Dual Enrollment Scholarship in addition to Tennessee Promise and Hope Lottery scholarships.

Her impressive achievements were earned while she worked full-time at her family’s business, Rainforest Adventures.

Like a lot of Walters State students, Lucey could have gone to college anywhere — and she received scholarship offers from many universities. Her choice, though, was never in doubt.

“I knew coming to Walters State was the best decision I could make. My sister and many of my friends are alumni and they had great experiences here. I knew I belonged here,” the Sevierville native said.

Lucey is now finishing her bachelor’s degree in business administration at East Tennessee State University. She received several scholarships to assist in paying for her continued studies.



## Determined Service

**CODY BROWN'S** life is one of service. He served his country in the U.S. Marines with a combat tour in Afghanistan and will soon serve his community as a physical therapist assistant.

During a second deployment training foreign soldiers, Brown suffered a serious back injury. His recovery introduced him to physical therapy.

“I had never realized how a small, corrective exercise can have a big impact on your recovery and your quality of life,” Brown said. “I first considered becoming a physical therapist, but I realized that I could get into the field quicker and still make a good living with a physical therapist assistant degree.”

Since arriving at Walters State, Brown has excelled academically and clinically. He completed the required 40 hours of observation at an outpatient clinic, which hired him as a physical therapy technician.

He views that job as another learning experience. His GPA has remained high and he's been inducted into Phi Theta Kappa — all while managing school, work and taking care of his family. He is on track to graduate in May 2019.

Brown is attending school on the Post 9/11 G.I. Bill.

“I have had nothing but good experiences, and it is very easy to attend Walters State as a veteran,” Brown said. The college has streamlined and enhanced several processes for veterans.

“I tell other veterans to start now. Even if you don't know exactly what your major is, get started. Think about what you enjoy, not just the income. Pick your passion and the money will follow.”

## Recognizing a Pioneer in Teaching Technology

Dr. David White, a pioneer in Walters State's online and mobile learning, was honored during a naming ceremony prior to his retirement last year.

White joined the faculty in 1986 and retired as professor of English and assistant dean for distance education. He was the college's first full-time professor on the Sevier County Campus and taught the college's first dual enrollment course on a high school campus. He taught the first online class in 1998.

"Dr. White realized the transformative nature of technology in higher education early and first incorporated it into his classes and then

shared his knowledge with other professors," said Dr. Tony Miksa, president of the college. "He leaves the college in an enviable position regarding our response to the use of mobile devices and the diversity of delivery methods."

An area in the Dr. Jack E. Campbell College Center where faculty members train in instructional technology has been named the Dr. David White Instructional Design Suite.

White also is a supporter of the Walters State Foundation. He continues to serve as an honorary trustee and is a member of the President's Trust.



## The Walters State Distinguished Faculty Award

Dr. Tera Howerton, head of the agriculture department, and Dr. Marc McClure, professor of history, received the 2018 Distinguished Faculty Award. Howerton and McClure joined the faculty in 2010. Howerton is a Walters State alumna.



*Dr. Tera Howerton*



*Dr. Marc McClure*

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## The T. Henry Drinnon Professional Staff Award

Dr. Deanna Garman, executive director of planning, research and assessment and Sandra Paduch, director of website design and front-end development, received the 2018 T. Henry Drinnon Distinguished Professional Staff Award. Garman joined the staff in 2005 and Paduch joined the staff in 2011. Garman is a Walters State alumna.



*Dr. Deanna Garman*



*Sandra Paduch*

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## The Walters State Distinguished Support Staff Award

Robin Dilbert, custodian, and Michael Heck, maintenance mechanic, received the 2018 Distinguished Support Staff Award. Dilbert is a Walters State alumna. Heck was not available for a photo.



*Robin Dilbert*



## The Walters State Adventurers

One new club easily claims “the most active” title.

The Walters State Adventurers is a nontraditional club, with no members or dues. This club is more a list of activities open to all students. Outings, times and dates vary — and so do the participants. Costs are kept low — usually \$10 or under for each event. This year, the club has rafted on the French Broad River, done some rock climbing,

attended Yoga classes, tried skiing and snowboarding at Cataloochee and hiked some of the most popular trails in the Smokies.

The group builds camaraderie while trying out new activities or completing challenging ones. A long hike can turn strangers into friends and connect students with Walters State faculty and staff who participate as advisors.

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*Students are more likely to graduate when they are engaged in campus activities.*



## College Awarded Grants for Retention, Career Preparation

Walters State was a recipient of grants in support of two initiatives, called STARS and SIRIUS, to increase retention among students and help them make decisions about career paths and goals. The STARS program focuses on underprepared first-year students. Students are paired with completion coaches who provide intensive advising. The SIRIUS program supplements the STARS program by offering extensive career advising. The goal of both STARS and SIRIUS is to increase achievement rates and persistence levels to help students complete their degree and enter the workforce with the appropriate tools needed to be successful.



**The R. Jack Fishman Library** staff held six “Love Your Library” events this year. These events encourage students to visit the R. Jack Fishman Library for fun events that promote interaction with library staff and other students throughout the semester. A visit by the HABIT (Human Animal Bond in Tennessee) therapy dogs during the week before finals proved to be a popular session.

## Jefferson County Resident Honored by TBR

**Lowell Woods of Jefferson County** received the Chancellor's Award for Excellence in Philanthropy, which recognizes generous financial support and outstanding volunteer efforts.

Woods established scholarship endowments at Walters State Community College to assist Jefferson County students in paying for college tuition. He characterizes his elementary and

high school experiences as disadvantaged. For this reason, he favors scholarship candidates who have faced challenges and who have a serious and strong work ethic.

As a student, Woods hitched a ride to Knoxville with his family's milk delivery driver to enroll at the University of Tennessee. He went on to find success in many areas.

## New Trustees Honored

**Portraits of Mary E. Milch and Dr. Tony Miksa** were added to the President's Trust Gallery this year in recognition of their financial support of the college.

- A nursing scholarship in honor of Mary E. Milch was established by her daughter, Maryann Toth. Milch was born in the former Czechoslovakia and came to America at the age of four. She learned the value of hard work and education at an early age. She always dreamed of becoming a nurse, but once she had the means, she felt she was too old. She did the next best thing, sending her daughter to nursing school. The Mary E. Milch Nursing Scholarship assists adult students seeking a nursing degree later in life.
- Dr. Tony Miksa has served as president of Walters State since July 1, 2016. He brought with him 21 years of higher education

leadership experience. He has served as an admissions counselor, a dean, and a vice president of student and academic affairs. With master's and undergraduate degrees in mathematics, he holds a doctorate of education and community college leadership from National Louis University in Chicago. He is also a graduate of a community college.



*From left are Chris Cates, Maryann Toth, and Dr. Tony Miksa. Toth is holding a photo of her mother, Mary E. Milch, who was recognized along with Miksa. Their portraits are displayed in the President's Trust Gallery.*

# Dandridge VFW Post, Auxiliary Endow Scholarship

VFW Post 3380 and Auxiliary of Dandridge endowed a scholarship for the Walters State Foundation this year to help veterans attend college.

When the Post decided to endow a scholarship, Walters State was a natural choice, especially for Commander Russell Turner. He is an alumnus of the college and was recruited by the Army while working in the admissions office in 1986.



*From left are David Hayes, president of the Walters State Foundation; VFW Post Commander Russell Turner; Dr. Tony Miksa, president of Walters State; and Zack Taylor, one of the veterans who spearheaded the scholarship endowment project.*

# Vietnam Vets Use Endowment To Help Future Veterans

The Vietnam Veterans of America Chapter 1073 endowed a scholarship to help future veterans attending Walters State.

“The Vietnam Veteran creed is that ‘never again will one generation of veterans abandon another.’ This endowment will guarantee that we will not abandon coming generations,” said Robert Russell, a member of the chapter and a retired Walters State associate professor.



*From left are Scott Reams and Doe Jarvis, trustees of the Walters State Foundation; Fred Morreale, Vietnam veteran; Dr. Tony Miksa, president of Walters State; Jack Weidman, president of VVA Local 1073; and Vietnam veterans Billy Cameron, Robert Russell, Kathleen VanOrsdel and Clarence Gillam.*



## Brothers Leave Endowment of More Than \$1 Million

William Ray “Doc” Holdway and L. Harrell Pendleton wanted to give students from their area something the brothers never received: a college education. The brothers, who lived and worked in Morristown, left an endowment of over \$1 million to fund scholarships based on need.

“Both believed that education made for a better life and for stronger citizens. Through their gift, they wanted to give students the opportunity to go to college, which they never had,” said their sister, Faye Snowden. Snowden and Holdway’s widow, Lena, serve as trustees for the Walters State Foundation.

Ray “Doc” Holdway died in 1997. He owned and operated Classic Motors in Morristown for several years but spent most of his career as a sales manager at Colboch Harley Davidson.

L.H. “Harrell” Pendleton, who died in 2016, was a veteran of the U.S. Army and spent 50 years as a real estate appraiser. He was an early inductee into the Morristown Recreation Hall of Fame. He was preceded in death by his wife, Anna.

The business wing of the Clifford H. “Bo” Henry Center for Business and Technology is named in honor of the brothers.

### Centerview Students Win Gamble Essay Contest

**Elizabeth Jane Smith and Jacob Dylan Weeks** wrote winning essays in this year’s John Gamble Memorial Endowment essay competition at Walters State. The students attend Centerview School in Newport.

The competition honors the late John Gamble, a Morristown native, who had successful careers as a newspaper reporter, an aid to a Tennessee governor, and as a Hollywood agent and producer. He also was a speechwriter for the late Sen. Herbert Walters, for whom the college is named.



**David Morales** is a good student, eager for knowledge that he hopes to use to heal others as a nurse. His biggest obstacle was not qualifying for any financial aid. He enrolled several years ago but could afford to take only a few classes. For him, a college education seemed out of reach.

In fall 2017, Morales received the Lute and Johnnie Harrison Scholarship from the Walters State Foundation.

“The scholarship made a huge difference,” Morales said. “Without it, I would not be attending class. With it, I am back in class and working to become a registered nurse.”

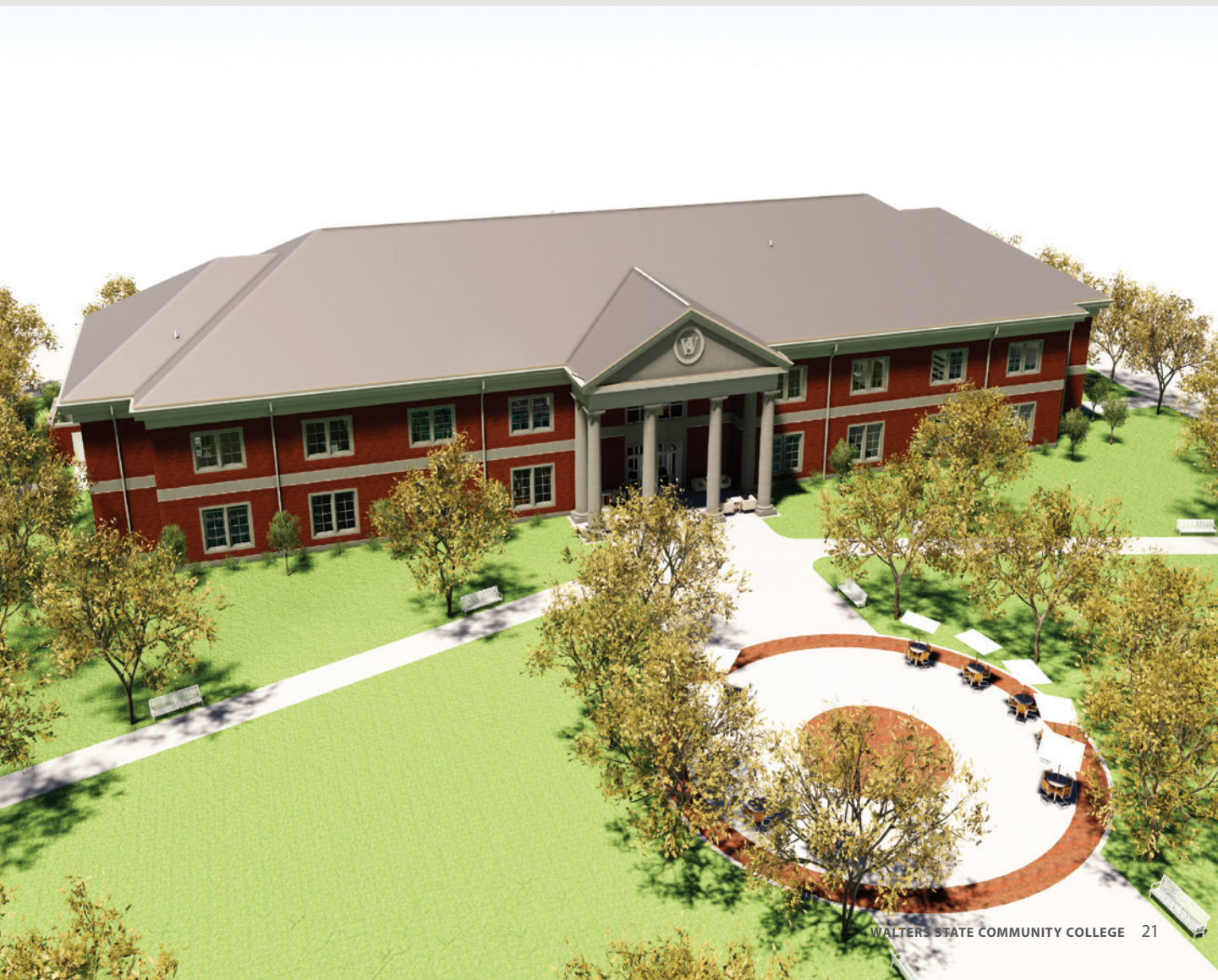
Morales is a graduate of Jefferson County High School and has a 4.0 GPA at Walters State. He works full-time in the surgical department at the University of Tennessee Medical Center in Knoxville and lives with his parents in White Pine.

## New Sevier County Campus Building to Honor Kile, Ogle

The fourth building on the Sevier County Campus will honor longtime Walters State supporters Emily Kile and Linda Ogle. Kile-Ogle Hall will be 35,000 square feet and will house classes and laboratories for public safety and health programs. It will be located behind Maples-Marshall Hall and is expected to open in 2020.

Kile-Ogle Hall will be the first building on the Sevier County Campus for which a majority of funds have come from the state of Tennessee. The required local match was donated by Kile, Ogle and the governmental entities of Sevier County, Sevierville, Gatlinburg and Pigeon Forge.

*The 35,000-square-foot Kile-Ogle Hall, named in honor of local residents and businesswomen Emily Kile and Linda Ogle, will house classrooms and laboratories for the college's public safety and health programs.*



## WALTERS STATE COMMUNITY COLLEGE

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<sup>1</sup>Walters State Alumnus

<sup>2</sup>Past Presidents' Council



*Walters State Community College, 2017–2018*

# Unaudited Statement of Net Position

Walters State Community College  
Foundation Summary for Fiscal  
Year Ending June 30, 2018

## Assets

| <i>Current Assets</i>          | FY 2018                |
|--------------------------------|------------------------|
| Cash and Cash Equivalents      | \$3,001,262.03         |
| Pledges Receivable (net)       | 510,957.50             |
| Prepaid Expenses               | 9,888.83               |
| <b>Total Current Assets</b>    | <b>3,522,108.36</b>    |
| <i>Noncurrent Assets:</i>      |                        |
| Cash and Cash Equivalents      | 1,358,931.24           |
| Investments                    | 13,506,030.71          |
| Pledges Receivable (net)       | 3,903,494.90           |
| Capital Assets (net)           | 2,533,356.88           |
| <b>Total Noncurrent Assets</b> | <b>21,301,813.73</b>   |
| <b>Total Assets</b>            | <b>\$24,823,922.09</b> |

## Liabilities

| <i>Current Liabilities</i>             |                     |
|--|---------------------|
| Accounts Payable                       | 8,826.69            |
| Deferred Revenue                       | 15,342.92           |
| Long-term Liabilities, Current Portion | 94,488.00           |
| <b>Total Current Liabilities</b>       | <b>118,657.61</b>   |
| <i>Noncurrent Liabilities</i>          |                     |
| Deferred Revenue                       | 41,993.24           |
| Long-term Liabilities                  | 527,534.70          |
| <b>Total Noncurrent Liabilities</b>    | <b>569,527.94</b>   |
| <b>Total Liabilities</b>               | <b>\$688,185.55</b> |

## Net Assets

|   |                        |
|---|------------------------|
| Invested in Capital Assets, Net of Related Debt | 1,911,334.18           |
| <i>Restricted for:</i>                          |                        |
| <i>Nonexpendable</i>                            |                        |
| Scholarships and Fellowships                    | 10,032,374.70          |
| Other   | 1,612,851.13           |
| <i>Expendable:</i>                              |                        |
| Scholarships and Fellowships                    | 2,879,811.91           |
| Other   | 6,161,875.59           |
| Unrestricted                                    | 316,929.72             |
| <b>Total Net Assets</b>                         | <b>\$22,915,177.23</b> |

# Unaudited Financial Statement

Walters State Community College  
Financial Summary for Fiscal Year  
Ending June 30, 2018

## Revenues

### Operating Revenues

|  |                      |
|--|----------------------|
| Student Tuition and Fees (Net of Scholarship Allowances) | \$9,478,328.72       |
| Governmental Grants and Contracts                        | 6,457,478.63         |
| Non-governmental Grants and Contracts                    | 95,423.59            |
| Sales and Services of Educational Activities             | 108,709.26           |
| Sales and Services of Other Activities                   | 478,056.53           |
| Auxiliary Enterprises                                    | 223,206.97           |
| Other Operating Revenues                                 | 18,650.69            |
| <b>Total</b>   | <b>16,859,854.39</b> |

### Non-Operating Revenues

|                              |                      |
|------------------------------|----------------------|
| State Appropriations         | 23,637,686.26        |
| Gifts                        | 408,864.17           |
| Grants and Contracts         | 19,538,163.76        |
| Investment Income            | 247,381.61           |
| Other Non-operating Revenues | 13,531.23            |
| Capital Appropriations       | 3,396,061.69         |
| Capital Grants and Gifts     | 769,401.04           |
| <b>Total</b>                 | <b>48,011,089.76</b> |

**Total Revenues \$64,870,944.15**

## Expenses

### Operating Expenses by Function

|                              |                      |
|------------------------------|----------------------|
| Instruction                  | 26,174,882.03        |
| Public Service               | 5,954,317.59         |
| Academic Support             | 2,710,689.90         |
| Student Services             | 5,699,388.16         |
| Institutional Support        | 4,657,397.63         |
| Operation and Maintenance    | 8,691,676.92         |
| Scholarships and Fellowships | 7,085,816.43         |
| Auxiliary                    | 35,467.79            |
| Depreciation                 | 2,017,718.62         |
| <b>Total</b>                 | <b>63,027,355.07</b> |

### Non-Operating Expenses

|  |                        |
|--|------------------------|
| Interest on capital asset-related debt | 156,874.67             |
| <b>Total</b>                           | <b>156,874.67</b>      |
| <b>Total Expenses</b>                  | <b>\$63,184,229.74</b> |

# Unaudited Summary of Student Financial Aid Awards

2016–17 and 2017–18

|  | FY 17-18      |                   | FY 16-17      |                   | Year Comparison +/- |                  |
|--|---------------|-------------------|---------------|-------------------|---------------------|------------------|
|  | # Awards      | Award Amounts     | # Awards      | Award Amounts     | # Awards            | Award Amounts    |
| Federal Work Study (FWS)                         | 69            | 100,078           | 60            | 89,064            | 9                   | 11,013           |
| Pell Grant                                       | 2813          | 10,282,452        | 2520          | 8,982,526         | 293                 | 1,299,927        |
| Student Educational Opp. Grant (FSEOG)           | 286           | 89,350            | 381           | 122,167           | -95                 | -32,817          |
| Trade Readjustment Act (TRA/TAA)                 | 2             | 16,542            | 2             | 8,323             | 0                   | 8,219            |
| Workforce Investment Act (WIA)                   | 117           | 229,800           | 128           | 202,227           | -11                 | 27,573           |
| Robert Byrd Scholarship                          | 0             | 0                 | 0             | 0                 | 0                   | 0                |
| Gear Up  | 0             | 0                 | 20            | 17,222            | -20                 | -17,222          |
| <b>Federal Total</b>                             | <b>3,287</b>  | <b>10,718,222</b> | <b>3,111</b>  | <b>9,421,528</b>  | <b>176</b>          | <b>1,296,694</b> |
| Access and Diversity Grant                       | 84            | 89,746            | 67            | 91,060            | 17                  | -1,315           |
| Dual Enrollment                                  | 1,678         | 1,300,249         | 1,624         | 1,268,155         | 54                  | 32,094           |
| Department of Children's Services                | 39            | 119,718           | 35            | 103,343           | 4                   | 16,375           |
| Helping Heroes Grant                             | 2             | 2,000             | 6             | 7,500             | -4                  | -5,500           |
| Ned McWherter Scholars Program                   | 2             | 5,129             | 1             | 3,000             | 1                   | 2,129            |
| TN Students Assistance Grant (TSAA)              | 1,537         | 1,568,420         | 1,243         | 1,272,675         | 294                 | 295,745          |
| TN Educational Lottery Scholarship (TELS)        | 1,612         | 4,394,919         | 1,477         | 4,035,254         | 135                 | 359,665          |
| TN Minority Teaching Scholar                     | 0             | 0                 | 0             | 0                 | 0                   | 0                |
| TN Promise Scholarship                           | 1,037         | 1,830,628         | 860           | 1,478,416         | 177                 | 352,213          |
| TN Reconnect Scholarship                         | 25            | 40,027            | 0             | 0                 | 25                  | 40,027           |
| TN Hope Foster Child                             | 1             | 154               | 1             | 269               | 0                   | -115             |
| Vocational Rehabilitation                        | 2             | 3,971             | 4             | 7,258             | -2                  | -3,287           |
| Waivers  | 490           | 334,328           | 580           | 401,857           | -90                 | -67,530          |
| Out of State Waivers                             | 26            | 291,632           | 41            | 414,330           | -15                 | -122,698         |
| <b>State Total</b>                               | <b>6,535</b>  | <b>9,980,920</b>  | <b>5,939</b>  | <b>9,083,116</b>  | <b>596</b>          | <b>897,804</b>   |
| Performance Scholarships                         | —             | —                 | —             | —                 | —                   | —                |
| Athletic Scholarships (Fees, Books, Housing)     | 40            | 52,161            | 60            | 50,993            | -20                 | 1,168            |
| Academic Service Scholarship (ASA)               | 0             | 0                 | 0             | 0                 | 0                   | 0                |
| Access Achievement Award (AAA)                   | 69            | 194,186           | 69            | 214,336           | 0                   | -20,150          |
| Academic Performance (APS)                       | 0             | 0                 | 3             | 5,000             | -3                  | -5,000           |
| Walters State Promise Scholarship                | 364           | 569,725           | 297           | 405,577           | 67                  | 164,148          |
| Access and Diversity Grants                      | 36            | 119,981           | 47            | 149,625           | -11                 | -29,644          |
| Other Institutional (SGA, Gallery, Cheerleading) | 38            | 31,640            | 33            | 33,867            | 5                   | -2,228           |
| <b>Institutional Total</b>                       | <b>547</b>    | <b>967,692</b>    | <b>509</b>    | <b>859,398</b>    | <b>38</b>           | <b>108,294</b>   |
| Foundation Scholarships                          | 143           | 295,512           | 155           | 283,798           | -12                 | 11,714           |
| Partners in Progress                             | 200           | 79,257            | 176           | 74,464            | 24                  | 4,793            |
| Dual Enrollment Scholarships                     | 216           | 46,262            | 219           | 53,663            | -3                  | -7,401           |
| Other Awards                                     | 0             | 0                 | 0             | 0                 | 0                   | 0                |
| <b>Foundation Total</b>                          | <b>559</b>    | <b>421,031</b>    | <b>550</b>    | <b>411,924</b>    | <b>9</b>            | <b>9,107</b>     |
| Agency Scholarships                              | 132           | 139,706           | 146           | 194,178           | -14                 | -54,472          |
| Restricted                                       | 23            | 30,489            | 25            | 41,649            | -2                  | -11,160          |
| <b>Private Total</b>                             | <b>155</b>    | <b>170,195</b>    | <b>171</b>    | <b>235,827</b>    | <b>-16</b>          | <b>-65,632</b>   |
| <b>Total Awards</b>                              | <b>11,083</b> | <b>22,258,061</b> | <b>10,280</b> | <b>20,011,794</b> | <b>803</b>          | <b>2,246,267</b> |
| <i>Unduplicated Financial Aid Student Count</i>  | <i>17/18</i>  | <i>5,681</i>      | <i>16/17</i>  | <i>5,500</i>      | <i>—</i>            | <i>—</i>         |

## WALTERS STATE COMMUNITY COLLEGE

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# Mission

Walters State is a learning-centered, comprehensive, public community college dedicated to increasing educational attainment and supporting economic development by providing affordable, high quality educational opportunities.

## To accomplish the mission, the college:

- Offers programs of study leading to associate degrees or certificates
- Fosters and inspires student engagement and success
- Delivers public service and non-credit programs in support of workforce development and personal enrichment
- Employs highly qualified faculty and staff
- Provides convenient access through multiple campuses and advanced technology including distance learning through digital means
- Partners with other educational institutions to promote access and facilitate articulation and transfer
- Pursues external sources of support and entrepreneurial initiatives
- Assesses and responds to community needs
- Provides opportunities for promoting diversity and enhancing cultural awareness
- Pursues resourcefulness, effectiveness and efficiency through comprehensive accountability and continuous improvement programs

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# Vision

Walters State, as a premier community college, will be committed to increasing educational attainment and workforce preparedness through excellence in teaching and service.





**Walters State Community College**  
500 S. Davy Crockett Parkway  
Morristown, Tennessee 37813-6899  
423.585.2629  
ws.edu

The Tennessee Board of Regents (TBR) is Tennessee's largest higher education system, governing 40 post-secondary educational institutions with over 200 teaching locations. The TBR system includes 13 community colleges and 27 colleges of applied technology, providing programs to students across the state, country and world.

Walters State Community College is accredited by the Southern Association of Colleges and Schools Commission on Colleges to award associate degrees. Contact the Southern Association of Colleges and Schools Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033-4097, telephone 404-679-4500, website [www.sacscoc.org](http://www.sacscoc.org) for questions about the accreditation of Walters State Community College.

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