



Walters State

2016-2017
Annual Report





President's Message

As I enter my second year as president of Walters State Community College, I feel truly blessed to be leading one of the nation's premier institutions. Every day I continue to be amazed by all that Walters State does to help serve the residents of our community. This annual report features just some of the college's many initiatives, accomplishments and benchmarks during the past year.

One of the highlights from last year that stands out in my mind came out of a tragic event. Following the horrific wildfires that devastated Sevier County, I witnessed the extraordinary outreach and compassion of our students and staff, many of whom were affected by the fires themselves. Even though our Sevier County Campus was closed the day following the wildfires, staff and

students from our culinary arts program showed up early to prepare and deliver hundreds of meals to victims and first responders; our Workforce Development staff helped individuals who had lost their jobs with completing unemployment paperwork and connecting with new jobs; our Expo Center sent portable stalls to Sevier County to assist with displaced animals; about 30 public safety students were involved in fighting the fires; and several WSCC staff volunteered to help distribute funds from Dolly Parton's My People Fund. This overwhelming response demonstrates how caring and giving our students, faculty and staff are and how committed we are as an institution to meeting the needs of our community.

We realized a historic milestone when we opened our new building on the Greeneville/Greene County Campus this past fall. This incredible facility is providing much-needed space for new programs and increased enrollment at the campus. We are also ready to meet

future enrollment increases related to statewide initiatives such as Tennessee Reconnect, which will provide free tuition to adults attending a Tennessee community college. We were honored that Governor Bill Haslam chose Walters State as the location for signing this transformative bill into law.

With the Tennessee Reconnect, Tennessee Promise, our extraordinary faculty and staff, and state-of-the-art facilities, we are extremely well positioned to change lives and continue to impact the community we serve through more educational opportunities. Throughout this report, you will see examples of how we are changing lives. We could not effect such positive change without the support of our community, our governing board, and our foundation trustees. I look forward to building upon this past year's many successes as we blaze new trails that continue to put our students and this community on a path to prosperity.

Tommy Miksa

Response to Devastating Gatlinburg Wildfires

Walters State is known for its caring, family-like environment. Never was that more evident than the morning of Nov. 30, following a long night of wildfires in Sevier County. While the Sevier County Campus was closed the day following the fire, faculty members and students gathered at the campus. Everyone wanted to do something to help. The Rel Maples Institute for Culinary Arts quickly switched from creating five-star menus to making hot lunches for volunteers. Faculty members reached out to students and tried to connect those in need with resources. The Center for Workforce Development staff worked long hours, helping those who lost jobs file for emergency unemployment and access other needed services. In the weeks after the fire, students and faculty members volunteered at the crisis center set up in the former Boyd's Bear building.

The Computer and Information Science team from the Sevier County Campus spent at least one day a month helping Dolly Parton's My People Fund process data on over 1,000 families. Dolly thanked them in person.



Walters State's Center for Workforce Development hosted a press conference announcing a Tennessee Department of Labor grant to hire individuals who lost jobs due to the wildfire. The grant paid for those individuals to work in various agencies helping with the county's recovery.





Governor Announces TN Reconnect on Morristown Campus

In May, Walters State hosted Governor Bill Haslam as he announced the Tennessee Reconnect tuition program on the Morristown Campus. The announcement made Tennessee the first state to offer free tuition to adults. The last-dollar scholarship will enable many in our service area to earn a technical certificate or an associate's degree.

“Walters State is giving me the chance to change my life and improve the life of my family.”



Brandie Ferguson: “I was tired of just getting by.”

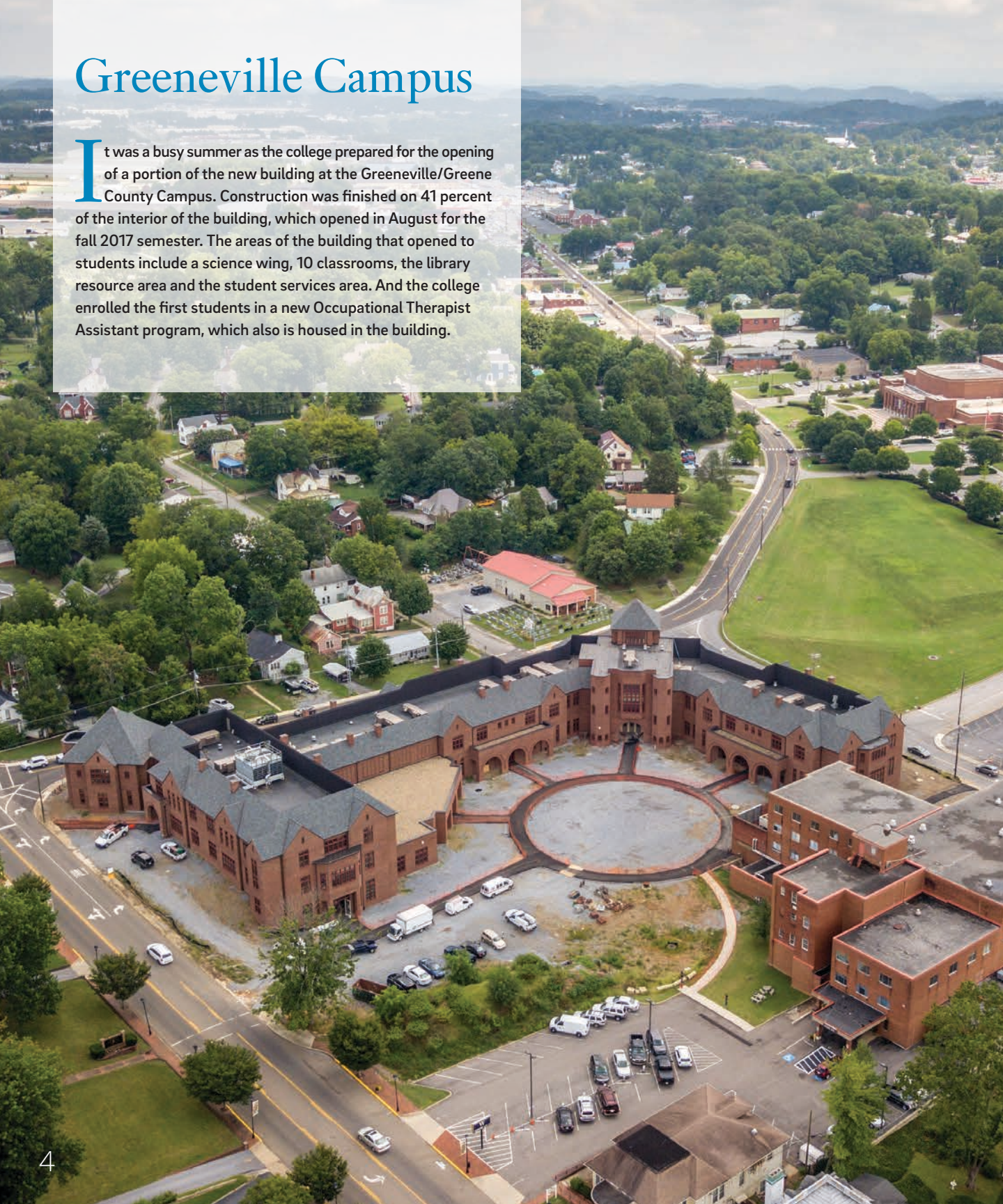
Brandie Ferguson decided it was time for a change. She worked hard every day but saw no opportunity for advancement. She also realized that life was going by fast and she wanted to make a difference in the world.

Brandie was a little hesitant to return to college. She had been out for a couple of years. She began by meeting with one of the college's counselors, who gave her valuable advice on career choices. Now an accounting major, Brandie's tuition for the first year is paid for through the college's Tennessee Reconnect pilot grant.



Greeneville Campus

It was a busy summer as the college prepared for the opening of a portion of the new building at the Greeneville/Greene County Campus. Construction was finished on 41 percent of the interior of the building, which opened in August for the fall 2017 semester. The areas of the building that opened to students include a science wing, 10 classrooms, the library resource area and the student services area. And the college enrolled the first students in a new Occupational Therapist Assistant program, which also is housed in the building.



Tatiana Tikhonova has always had an interest in art, but her parents urged her to pursue a degree in economics when she attended school in Russia. When she immigrated to Sevier County, she turned to Walters State with hopes of pursuing her love of art. Once enrolled, her art professors recognized her talent and encouraged her to share her work. Her print, "Portrait with a Pattern," received the Distinguished Media Award for printmaking in Arrowmont's Biennial Juried Exhibition. The piece was completed in her printmaking class.

Tatiana received the 2017 Outstanding Student Award, Walters State's highest honor for students. She also received awards for excellence in Spanish and the visual arts. She is now a junior in the art program at the University of Tennessee.

“My professors pushed me to do better and built my confidence. This has opened up so many opportunities. I am not sure of exactly what I will do in the future. I could start a business or I could go to graduate school.”



Tatiana Tikhonova

Profiles of Scholarship

“I came to Walters State because I wanted to be part of the Lady Senators basketball team. Now, so many more doors are opening for me, and I owe so much to my teachers and coaches.”



Dejah Montgomery

Dejah Montgomery is a great basketball player, but she's an even better student. An anthropology major, she has been honored by the NJCAA for her academic success and has made the dean's list every semester. Her initial plan was to transfer to a large university and hope for financial aid. Now, she is getting offers from many public and private colleges for her talents in the classroom and on the court.

Despite the demands from her coursework and her team, Dejah spends many hours in the student tutoring lab helping other students. She has also volunteered for Habitat for Humanity and several other causes.



Kristen Rich, associate professor of biology, and Erika Stevens, assistant professor of Spanish, were recognized as Distinguished Faculty Members for 2016-17.

Profiles *of* Leadership



The Center for Digital Education named Joe Sargent, assistant vice president for Information and Educational Technologies, to the top 30 Technologists, Transformers and Trailblazers List. The list recognizes those working in technology who exhibit a commitment to ensuring today's students are armed with the needed tools for learning.

Dr. Lisa Eccles, professor of biology, and Dr. Viki Rouse, professor of English (now retired) were named the Distinguished Chapter Advisor Team during the International Phi Theta Kappa Conference in the spring. PTK is the international honor society for community colleges, and the Walters State chapter performed well under their leadership.



The college honored two graduates this year with the 2017 Distinguished Alumni Award. The award is given to alumni who have demonstrated outstanding service in their profession and/or community.

George Angelos came to the United States from his native Greece in 1969 and settled in Morristown in 1973, becoming the owner and operator of the Little Dutch Restaurant. The restaurant remains a town fixture four decades later. He earned an associate's degree in business from Walters State in 1976. He has been active with many community organizations, including the Boys and Girls Club, the Chamber of Commerce and the Kiwanis Club.



Bo Bradford began his art career after being paralyzed in a diving accident in 1979. To enhance his artistic skill, he earned his associate's degree in drafting and design at Walters State in 1993. Much of his art is inspired by the countryside of Hamblen County. His paintings have been displayed and honored by many organizations, including the Tennessee State Museum and TVA.

Distinguished Alumni

Mobile Fellows

Mobile Fellows are chosen from faculty applications and provide resources for instructors to test or apply new technology to a class.

“This is an option for my students to construct their visual brain in a way that better reflects their modes of thinking and the diversity of resources available. This will encourage them to engage in this process more comprehensively.”



Jesse Van der Laan worked to build a more comprehensive sketchbook, combining autographic and photographic techniques, for her printmaking class. Students used iPad sketchbooks instead of traditional ones.

Jesse Van der Laan
instructor of art, Mobile Learning Fellow

“I want my students to be more invested in the classroom. Combining technology and team learning seemed to be the best route.”



Dr. Angela Elkins flipped her sociology class and set up a team system using CatMe. Grades were adjusted to show recognition of online and out-of-the-classroom activities.

Dr. Angela Elkins
instructor of sociology, Mobile Learning Fellow



Instructor Honored by State-Wide Association

Rob Pratt, instructor of speech communications, received the Tennessee Communications Association's Horizon Award at the group's 2016 meeting. The award recognizes an emerging leader in Tennessee communications who demonstrates involvement, service and dedication. Pratt also serves as coach of the debate team. Under his leadership, the team has doubled in size and consistently wins awards at every tournament.





98%

of students in technical areas find a job within 6 months of graduation

according to the Tennessee Job Market Graduate Placement Rate

The Surgical Technology Program was granted initial accreditation by the Commission on Accreditation of Allied Health Education Programs.



Three Teams Earned Berths into National Tournaments

Women's Basketball • Men's Basketball • Golf Team

5,951

Fall 2016 Enrollment

4,031

Full-time
Equivalent
Enrollment



860

TN Promise
Students

834

Degrees
Awarded

Forty-two
Humanities
Events

5,792

Attendance

1,121

Certificates
Awarded



Workforce Training

Noncredit Career Classes

2,949

Students

97,362

Contact
Training Hours

100

Companies Served



McKay DeVault



Megan Wesemann

Students Named to All Tennessee Academic Team

Megan Wesemann, a pre-engineering major from Rogersville, and McKay DeVault, a business administration major from Dandridge, were two of only 24 students named to the All Tennessee Academic Team. Selections were based on academic achievement and leadership potential.

Student Success

Student Becomes LEED Certified

Ashley Massengill of Tazewell became the first Walters State student to be LEED-certified (Leadership in Energy and Environmental Design). She is a clean energy technology major and managed to complete the requirements in her freshman year. This certification qualifies professionals to evaluate the environmental performance of a building and encourage changes for sustainability.

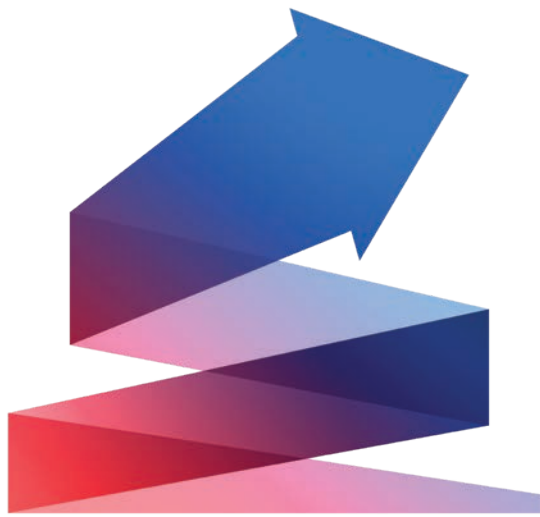


Choir Performs at Carnegie Hall

Members of the Walters State Community College Choir did what many singers only dream about – they performed at Carnegie Hall in New York during spring semester. The singers premiered the latest work by composer Dan Forrest, “Jubilate Deo.” Laura Ritter, assistant dean of Humanities and director of choral programs, submitted an audition tape to the event’s sponsor. A limited number of invitations were issued, with most going to four-year and graduate programs.



Resourcefulness and *Efficiency*



**ADVISE
TO RISE**

Walters State QEP

QEP Aims to Improve Student Outcomes

Walters State's Quality Enhancement Plan aims to improve the academic advising process to promote student success through the following ways: creating professional development trainings and utilizing technology that transforms the advising community; helping students become connected and engaged with campus resources; and instilling students with a sense of individual responsibility that will foster academic success. The college also plans to expand the Student Success Center. Additional professional training will be provided to advisors and resources will be integrated on all four campuses. The goal of all areas of the QEP is to increase student retention and graduation.

The QEP is a significant part of the SACSCOC reaffirmation for accreditation.

Maximizing Out-of-the-Classroom Opportunities

Walters State was able this year to make the Civil Rights Movement leap from the textbook to real life with "A Look Back At Selma." This program brought leaders of the movement and those affected by it to campus to tell their stories and meet with students. The panel included Rev. Harold Middlebrook, who marched on Bloody Sunday. Middlebrook was also with Dr. Martin Luther King when he was assassinated just four years later. Rev. Gordon Gibson discussed how a picture of him with Dr. King in Selma led to the involvement of several predominantly white congregations in the movement following Selma. Sally Liuzzo-Prado lost her mother on Bloody Sunday while she was transporting marchers home from Selma. Events like this, covering a wide range of topics, are planned throughout the year to complement what students learn in classrooms.



A National Leader in Technology

Walters State continues to be a national leader in the use of technology in the classroom. This year, the college tied for second in the annual Center for Digital Education Poll among mid-sized community colleges with enrollment between 5,000 and 10,000. The survey began in 2007 and Walters State has been listed in the top 10 each year. The survey measures how community colleges use digital and emerging technologies, including the integration of mobile devices and technology into the classroom.



Striving to Serve the Workforce Needs of Our Communities

Administrators of health care facilities in Hancock County faced a critical shortage this year of certified nursing assistants. The Center for Workforce Training offered an easy solution that was immediately put in place. Walters State offered state-approved training for CNAs utilizing a nursing facility in Sneedville as a training location. The classes also give Hancock County residents the chance to train and be employed in their community. Three classes have been offered with more planned.

Supporting the Teachers of Our Service Area

The college hosted the seventh annual East Tennessee Literacy Conference in September, with nationally known speakers and popular children's authors. Over 300 people attended. The event was sponsored by the Mid-East Tennessee Regional P-16 Council, the Mossy Creek Literacy Council and Walters State.

A Clear Path Toward Medicine

Officials from Walters State and Lincoln Memorial University signed an articulation agreement to create a way for our students to transfer seamlessly into LMU's Medical Laboratory Science program. Individuals who receive an associate's degree in biology or pre-clinical laboratory science will be given preferential consideration for admissions, and LMU will reserve four spots for Walters State graduates. The LMU degree can lead to a career in medical laboratory science or serve as a solid credential for students seeking entrance into professional graduate programs.

Access





New Building to Accommodate Growth at Sevier County Campus

The Tennessee Higher Education Commission approved \$12.5 million in capital funds for the construction of a fourth building on the Sevier County Campus. A local match of \$1.2 million was required to secure the funds and has been donated by the governmental entities of Sevier County, Sevierville, Gatlinburg and Pigeon Forge. The new building will house classrooms for health programs, science classes and laboratories. The initial three buildings on the campus were developed with private funds donated by individuals and municipalities.



“Tennessee Promise is making it possible for me to attend college for free. I do pay for some books and some expenses but I save so much money on tuition. Plus, I am able to use Tennessee Promise at Walters State, which is very convenient for me.”



Austin McGhee *Elementary Education*

During 2016-17, 850 Walters State students received funds from the Tennessee Promise Scholarship. The number has grown by 316 since its implementation in 2015-16. The impact of Tennessee Promise goes far

beyond the dollar value. Today's high school freshmen know that the high cost of tuition will not keep them from attending.



Serving Those Who Serve

Walters State became one of only 15 colleges to be certified as a VETS Campus by the Tennessee Higher Education Commission. Many of the programs and services cited by THEC have been in place at Walters State for many years. These include a task force to explore new initiatives for veterans and forums to gain insight from veterans. The college serves 175-200 veterans each semester.

Meeting the Training Needs of Industry

The Walters State Workforce Training facility moved to a more convenient location on West Andrew Johnson Highway in Greene County this year. The building is a hub of activity for both workers and employers interested in the skill of welding and advanced manufacturing. About 2,500 students per year take noncredit classes offered by the Division of Workforce Training at the facility.



“My Senators Scholar award enables me to concentrate on my classes without worrying about debt or working more hours. The scholarship, along with the Tennessee Promise Scholarship, cemented my decision to attend Walters State. Here, I have been challenged academically and have grown so much.”

WALTERS STATE
PROMISE

Sydney Holcomb *Mass Communications*

Walters State Promise scholarships, funded by the Walters State Foundation, recognize the academic accomplishments of students in our service area. These scholarships may be used for textbooks,

supplies and expenses not covered by other aid. They attract excellent students to Walters State and provide much-needed funds. During 2016-17, 297 students received Walters State Promise Scholarships.



Matthew Cureton and McKay DeVault received the Andrew V. Stevenson Scholarship from Kappa Beta Delta, the national honor society for business majors. Only 12 awards were given nationally.

The Success of Walters State Is Best Measured
by the Success of Our Students

Quality

The Physical Therapist Assistant Program achieved a 100 percent pass rate on the National Physical Therapist Exam. The grueling test covers everything taught in the competitive three-year program.





The Walters State Chapter of Phi Theta Kappa, the international honor society for community colleges, brought home over a dozen awards from the organization's international convention. The team was named one of the top 100 chapters and received awards for distinguished chapter officer team, distinguished chapter, distinguished college project and distinguished chapter advisor team. The team also was named a Chapter of Light and received the Honors in Action and the Icarus awards for campus projects. Several members also received individual awards.



The men's and women's basketball teams and the golf team all advanced to national tournaments. Several players on each team were recognized by the NJCAA for academic excellence.

Megen Wesemann received a prestigious Gilman Scholarship to study abroad. The scholarship is awarded by the U.S. Department of State. Wesemann studied western world literature in Greece.

Walters State's first Intercollegiate Ethics Bowl team traveled to a regional tournament at Clemson University for the Mid-Atlantic Regional Competition. The team missed going to the national tournament by only two points, competing against perennial favorite UNC Chapel Hill.

Burchfiel Library Expanded

Sevier County Campus students are enjoying an expanded and renovated library, thanks to the generosity of Emily Burchfiel Kile. The college had planned on a fundraising drive when Kile donated the funds needed to renovate the library space. She wanted to do this to honor her parents, Norman and Josephine Burchfiel. Both were instrumental in making the Walters State Sevier County Campus possible.



The Burchfiel Library was dedicated in November. The space doubled, making room for a tutoring lab and expanded sitting lounges. Study areas were extended to the balcony of Maples-Marshall Hall, which gives students the opportunity to study while taking in a breathtaking view of the Great Smoky Mountains.

Gamble Endowment

Tanner England and Joanna Sanchez received iPads from the John Gamble Endowment. The iPads are given each year, rotating through counties in the college's service area, to winners of a system-wide essay contest. Should England and Sanchez decide to attend Walters State, they will be given preference for the John Gamble Memorial Scholarship.



Gamble was a Morristown native who found success as a newspaper reporter, an aid to a Tennessee governor and a speechwriter for the college's namesake, the late Sen. Herbert Walters. He attributed his success to his reading the entire encyclopedia as a young boy. He wanted the students from East Tennessee to learn about the world outside this area.



Foundation

Trustees Honored With Unveiling of Portraits



Eleanor Yoakum is chairman of the board at First Century Bank in Tazewell. Yoakum started her teaching career in Florida, but moved back to Claiborne County to serve as a speech and hearing specialist in the school system. She has been a champion of renovations

of the Walters State Claiborne County Campus and has served as secretary, vice president and president of the Walters State Foundation.



Karen Bush Everett is a graduate of Randolph-Macon Women's College and has served as a staff assistant to U.S. Senators Milward Simpson and Howard Baker. She edited a weekly newspaper and served in the Public Information Office at Walters

State. With her husband, Jim, she operates Shepard Inn, a historic bed and breakfast in Dandridge.

The late Wilma Rimmer Bush was valedictorian of her Maury High School class in 1932. The Great Depression kept her from pursuing her dream to teach math. Had community colleges existed in the 1930s, she would have had a path to higher education. A scholarship in her memory is provided at Walters State so students can have the opportunity she was denied.

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Dean of Greeneville/
Greene County Center
for Higher Education
Walters State Community
College, Retired
MOUNT HOLLY, NC

Mr. Norman Helm

Vice President, Helm Corporation
MORRISTOWN

Mr. Clifford H. "Bo" Henry

Former Member
Tennessee Board of Regents
MARYVILLE

Ms. Crystal Hunley

Vice President
AccuForce Staffing Services
NEWPORT

Mr. John R. Johnson

Principal, Johnson Oil Company
Properties and Former Mayor,
City of Morristown
MONTREAT, NC

Mr. Randall E. Jolley

Vice President
Lakeway Container, Inc.
MORRISTOWN

Mr. Bill R. "Skeet" Jones

Businessman
MORRISTOWN

Mrs. JoAnn Kell

Associate Professor of English
Walters State Community
College, Retired
MORRISTOWN

Mr. David L. Knowles

Associate Professor of History
Walters State Community
College, Retired
MORRISTOWN

Mrs. Doris Lawrimore

Friend of the College
MORRISTOWN

Mr. L. W. Lawrimore

Lilly Industries, Inc.
MORRISTOWN

Mr. Gordon Lintz

President and CAO
Morristown-Hamblen
Healthcare System
MORRISTOWN

Mr. Barry Litchfield

General Manager
Parker Hannifin Corporation
GREENEVILLE

Mr. Jerry E. Loar

Dean of Public Safety
Division and Associate
Professor of Criminal Justice
Walters State Community
College, Retired
MORRISTOWN

Dr. Bill Locke

President
Northeast State Technical
Community College, Retired
RUSSELLVILLE

Mr. Jess Maggard

President
Flowers Baking Co. of
Morristown, LLC
KNOXVILLE

Mr. Ralph P. Masengill, Jr.

Chairman
Masengill Marketing Associates
MORRISTOWN

Mr. Frank McGuffin

McGuffin Partners
MORRISTOWN

Mr. G. Patrick McGuffin

McGuffin Partners
MORRISTOWN

Mr. C. R. Minor

Businessman
RUSSELLVILLE

Mr. Scott M. Niswonger

Businessman and
Philanthropist
GREENEVILLE

Mr. Charles Earl Ogle, Jr.

Businessman
DANDRIDGE

Mr. Larry S. "Bud" Ogle

Businessman
GATLINBURG

Mr. Jim Price

Plant Manager
ICONEX, LLC
MORRISTOWN

Mr. Brownlee Reagan

Businessman
GATLINBURG

Mr. Stephen M. Rownd

Chairman and CEO
Capital Bank
GREENEVILLE

Mr. Ed B. Sams

English Professor
San Jose State University
SCOTTS VALLEY, CA

Mrs. Anne B. Sarris

Businesswoman
ATLANTA, GA

Mrs. Kaye Schwalb

Friend of the College
MORRISTOWN

Mr. Robert B. Schwalb, II

Friend of the College
MORRISTOWN

Mr. George Shirley

President
Citizens Bank and
Trust Company
RUTLEDGE

Mr. Greg D. Shockley § (*86)

Account Executive
Wells Fargo Insurance
Services of Tennessee, Inc.
KNOXVILLE

Mr. Trevor Southerland

CEO
Lions Volunteer
Blind Industries, Inc.
MORRISTOWN

Mr. Paul N. Steinfeld

Businessman
ATLANTA, GA

Dr. Eddie M. Stone

Vice President for Technology
and Administrative Services
Motlow State
Community College
LYNCHBURG

Mr. Jack W. Tucker

Dean for Community and
Economic Development and
Director of the Institute for
Business and Industry
Walters State Community
College, Retired
KNOXVILLE

Mr. Kirk M. Tucker

Friend of the College
HERTFORD, NC

Mrs. Lynn Tucker

Friend of the College
HERTFORD, NC

Mr. David C. Verble

President and CEO
Citizens National Bank
SEVIERVILLE

Justice Gary R. Wade †

Dean and Vice President of
Lincoln Memorial University's
Duncan School of Law;
Former Justice, Tennessee
Supreme Court; and Former
Mayor, City of Sevierville
SEVIERVILLE

Dr. David L. White

Assistant Dean of
Distance Education and
Instructional Design
Walters State
Community College
KNOXVILLE

Mr. Joseph S. Wigington

General Manager,
Morristown Utility Systems
MORRISTOWN

Mrs. Marge Wilson

Friend of the College
MORRISTOWN

Dr. Ellis H. Winkler

Vice President for
Academic Affairs
Northeast State
Technical Community
College, Retired
SNEEDVILLE

Mrs. Nancy Winter

Businesswoman
GATLINBURG

Mr. Geoffrey A. Wolpert

Principal
The Peddler Restaurant
and Parkway Grill
GATLINBURG

Mr. Derry Young

Businessman
WHITESBURG

Mr. Gregory Young

Businessman
MORRISTOWN

Mr. William F. Young †

Businessman
WHITESBURG

† Past Presidents' Council
§ Walters State Alumnus



Financials

Walters State Community College 2016-2017

Assets

Current Assets:

| | |
|-----------------------------|---------------------|
| Cash and Cash Equivalents | \$1,488,667.77 |
| Pledges Receivable (net) | 4,786,651.00 |
| Prepaid Expenses | 9,785.58 |
| Total Current Assets | 6,285,104.35 |

Noncurrent Assets:

| | |
|--|------------------------|
| Cash and Cash Equivalents | 304,060.17 |
| Investments | 12,090,257.58 |
| Accounts, Notes, and Grants Receivable (net) | 906,757.79 |
| Pledges Receivable (net) | 122,019.90 |
| Capital Assets (net) | 2,199,220.45 |
| Total Noncurrent Assets | 15,622,315.89 |
| Total Assets | \$21,907,420.24 |

Liabilities

Current Liabilities

| | |
|--|-------------------|
| Accounts Payable | 6,495.10 |
| Due to Primary Government | 1,974.66 |
| Unearned Revenue | 15,342.92 |
| Long-term Liabilities, Current Portion | 94,488.00 |
| Total Current Liabilities | 118,300.68 |

Noncurrent Liabilities

| | |
|-------------------------------------|---------------------|
| Unearned Revenue | 57,336.08 |
| Long-term Liabilities | 622,019.10 |
| Total Noncurrent Liabilities | 679,355.18 |
| Total Liabilities | \$797,655.86 |

Net Assets

| | |
|---|--------------|
| Invested in Capital Assets, Net of Related Debt | 1,482,713.35 |
|---|--------------|

Restricted for:

Nonexpendable

| | |
|------------------------------|--------------|
| Scholarships and Fellowships | 8,947,273.00 |
| Other | 1,511,855.82 |

Expendable:

| | |
|------------------------------|------------------------|
| Scholarships and Fellowships | 1,947,075.04 |
| Other | 7,016,419.32 |
| Unrestricted | 204,427.85 |
| Total Net Assets | \$21,109,764.38 |

Revenues

Operating Revenues:

| | |
|--|----------------------|
| Student Tuition and Fees (Net of Scholarship Allowances) | 10,102,413.45 |
| Governmental Grants and Contracts | 4,562,173.93 |
| Non-Governmental Grants and Contracts | 30,181.28 |
| Sales and Services of Educational Activities | 120,162.26 |
| Sales and Services of Other Activities | 476,494.18 |
| Auxiliary Enterprises | 269,151.93 |
| Other Operating Revenues | 103,323.75 |
| Total | 15,663,900.78 |

Non-Operating Revenues:

| | |
|------------------------------|------------------------|
| State Appropriations | 22,088,812.50 |
| Gifts | 285,608.24 |
| Grants and Contracts | 17,178,063.29 |
| Investment Income | 102,418.59 |
| Other Non-Operating Revenues | 12,157.37 |
| Capital Appropriations | 5,176,012.89 |
| Capital Grants and Gifts | 6,123.62 |
| Total | 44,849,196.50 |
| Total Revenues | \$60,513,097.28 |

Expenses

Operating Expenses by Function:

| | |
|------------------------------|----------------------|
| Instruction | 24,280,431.45 |
| Public Service | 4,341,792.35 |
| Academic Support | 2,585,741.30 |
| Student Services | 5,422,110.10 |
| Institutional Support | 4,329,306.61 |
| Operation and Maintenance | 7,076,369.49 |
| Scholarships and Fellowships | 5,699,153.00 |
| Auxiliary | 32,056.00 |
| Depreciation | 1,616,114.18 |
| Total | 55,383,074.48 |

Non-Operating Expenses:

| | |
|--|------------------------|
| Interest on Capital Asset-Related Debt | 90,407.58 |
| Total | 90,407.58 |
| Total Expenses | \$55,473,482.06 |

| | FY 16-17 | | FY 15-16 | | Year Comparison +/- | |
|--|---------------|-------------------|--------------|-------------------|---------------------|------------------|
| | # Awards | Award Amounts | # Awards | Award Amounts | # Awards | Award Amounts |
| Federal Work Study (FWS) | 60 | 89,064 | 65 | 104,374 | -5 | -15,310 |
| Federal Pell Grant | 2520 | 8,982,526 | 2593 | 9,141,705 | -73 | -159,179 |
| Federal Student Educational Opp. Grant (FSEOG) | 381 | 122,167 | 271 | 102,750 | 110 | 19,417 |
| Trade Readjustment Act (TRA/TAA) | 2 | 8,323 | 4 | 16,801 | -2 | -8,478 |
| Workforce Investment Act (WIOA) | 128 | 202,227 | 107 | 153,256 | 21 | 48,971 |
| Robert Byrd Scholarship | 0 | 0 | 0 | 0 | 0 | 0 |
| Gear Up | 20 | 17,222 | 2 | 1,500 | 18 | 15,722 |
| Federal Total | 3,111 | 9,421,528 | 3,042 | 9,520,386 | 69 | -98,858 |
| Access and Diversity Grant | 67 | 91,060 | 60 | 91,060 | 7 | 0 |
| Dual Enrollment | 1,624 | 1,268,155 | 1,514 | 1,126,047 | 110 | 142,108 |
| Department of Children's Services | 35 | 103,343 | 32 | 81,370 | 3 | 21,973 |
| Helping Heroes Grant | 6 | 7,500 | 10 | 14,500 | -4 | -7,000 |
| Ned McWherter Scholars Program | 1 | 3,000 | 0 | 0 | 1 | 3,000 |
| TN Students Assistance Grant (TSAA) | 1,243 | 1,272,675 | 1,083 | 1,124,064 | 160 | 148,611 |
| TN Educational Lottery Scholarship (TELS) | 1,477 | 4,035,254 | 1,524 | 3,800,899 | -47 | 234,355 |
| TN Minority Teaching Scholar | 0 | 0 | 0 | 0 | 0 | 0 |
| TN Promise Scholarship | 860 | 1,478,416 | 544 | 860,853 | 316 | 617,563 |
| TN Hope Foster Child | 1 | 269 | 0 | 0 | 1 | 269 |
| Vocational Rehabilitation | 4 | 7,258 | 15 | 33,080 | -11 | -25,822 |
| Waivers | 580 | 401,857 | 622 | 426,540 | -42 | -24,683 |
| Out of State Waivers | 41 | 414,330 | 37 | 345,753 | 4 | 68,577 |
| State Total | 5,939 | 9,083,116 | 5,441 | 7,904,166 | 498 | 1,178,951 |
| Athletic Scholarships (Fees, Books, Housing) | 60 | 50,993 | 67 | 59,917 | -7 | -8,924 |
| Professional Entertainment Scholarships | | | 17 | 6,660 | -17 | -6,660 |
| Academic Service Scholarship (ASA) | 0 | 0 | 8 | 25,572 | -8 | -25,572 |
| Access Achievement Award (AAA) | 69 | 214,336 | 61 | 196,825 | 61 | 196,825 |
| Academic Performance (APS) | 3 | 5,000 | 38 | 69,008 | -35 | -64,008 |
| Walters State Promise Scholarship | 297 | 405,577 | 119 | 130,638 | 119 | 130,638 |
| Access and Diversity Grants | 47 | 149,625 | 47 | 133,035 | 0 | 16,591 |
| Other Institutional (SGA, Gallery, Cheerleading) | 33 | 33,867 | 14 | 23,246 | 19 | 10,621 |
| Institutional Total | 509 | 859,398 | 371 | 644,900 | 132 | 249,511 |
| Foundation Scholarships | 155 | 283,798 | 156 | 279,088 | -1 | 4,710 |
| Partners in Progress | 176 | 74,464 | 37 | 36,083 | 139 | 38,382 |
| Dual Enrollment Scholarships | 219 | 53,663 | 215 | 51,171 | 4 | 2,491 |
| Other Awards | 0 | 0 | 14 | 7,111 | -14 | -7,111 |
| Foundation Total | 550 | 411,924 | 422 | 373,453 | 128 | 38,471 |
| Agency Scholarships | 146 | 194,178 | 171 | 198,500 | -25 | -4,322 |
| Restricted | 25 | 41,649 | 23 | 24,683 | 2 | 16,966 |
| Private Total | 171 | 235,827 | 194 | 223,183 | -23 | 12,644 |
| Total Awards | 10,280 | 20,011,794 | 9,470 | 18,666,087 | 804 | 1,380,719 |
| <i>Unduplicated Fin Aid Student Count</i> | 1617 | 5500 | 1516 | 5172 | | |

Tennessee Board of Regents

The Honorable Bill Haslam

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of Tennessee

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Student Regent

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MaryLou Apple

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Flora W. Tydings

Chancellor, Tennessee
Board of Regents

Walters State is a learning-centered, comprehensive, public community college dedicated to increasing educational attainment and supporting economic development by providing affordable, high quality educational opportunities.

To accomplish the mission, the college:

- Offers programs of study leading to associate degrees or certificates
- Fosters and inspires student engagement and success
- Delivers public service and non-credit programs in support of workforce development and personal enrichment
- Employs highly qualified faculty and staff
- Provides convenient access through multiple campuses and advanced technology including distance learning through digital means
- Partners with other educational institutions to promote access and facilitate articulation and transfer
- Pursues external sources of support and entrepreneurial initiatives
- Assesses and responds to community needs
- Provides opportunities for promoting diversity and enhancing cultural awareness
- Pursues resourcefulness, effectiveness, and efficiency through comprehensive accountability and continuous improvement programs



Walters State

Mission

Walters State Community College

Walters State Community College

Vision

Walters State, as a premier community college, will be committed to increasing educational attainment and workforce preparedness through excellence in teaching and service.



Cover Photo: Tatiana Tikhonova by Ryan Thiessen

The Tennessee Board of Regents (TBR) is Tennessee's largest higher education system, governing 40 post-secondary educational institutions with over 200 teaching locations. The TBR system includes 13 community colleges and 27 colleges of applied technology, providing programs to students across the state, country and world.

Walters State Community College is accredited by the Southern Association of Colleges and Schools Commission on Colleges to award associate degrees. Contact the Southern Association of Colleges and Schools Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033-4097, telephone 404-679-4500, website www.sacscoc.org for questions about the accreditation of Walters State Community College.