



2015-2016 ANNUAL REPORT

WALTERS STATE
THE GREAT SMOKY MOUNTAINS COMMUNITY COLLEGE



Dr. McCamey Retires

Fall semester of 2015 ended with the announcement of a transition in leadership at Walters State. In December, Dr. Wade McCamey announced that he would step down on June 30, 2016.

McCamey's dedication to education is tightly woven with Walters State's. His career and the college began the same year – 1970 – and McCamey would spend most of the next 46 years serving students at Walters State.

He taught geography and biology in the Greene County School system before becoming one of Tennessee's youngest high school principals at 26. In 1979, he was hired to direct Walters State's evening and off-campus instruction and served in that capacity until 1988, when he was elected superintendent of Greene County Schools.

Returning to Walters State in 1992, he headed the Behavioral/Social Sciences division and served as associate professor of Education. He also chaired the college's Humanities Division for a year before being named vice president for Academic Affairs in 1997.

In 2001, McCamey left Walters State to serve a four-year term as president of Roane State Community College. For three consecutive years, Roane State achieved a perfect score on the Tennessee Higher Education Commission's performance funding standards.

McCamey became Walters State's third president in 2005 upon the retirement of Dr. Jack Campbell. At its June, 2016 board meeting, the Tennessee Board of Regents praised McCamey for making innovative teaching, student success and facilities growth priorities during his tenure, and for bringing Walters State national recognition as a leader in using technology to enhance learning experiences.

The TBR in June voted to name the college's Student Services Building in his honor.

Dr. Miksa Named President

Before being named in May as the fourth president to lead Walters State Community College, Dr. Tony Miksa served for seven years as vice president of Academic and Student Affairs at McHenry County College in Crystal Lake, Illinois. Miksa was previously dean of Mathematics, Science, Engineering and Health Professions at Elgin Community College in Elgin, Illinois. Prior to that he served as dean of a similar program at Kishwaukee College in Malta, Illinois. He began his tenure at Kishwaukee as a mathematics instructor and assistant basketball coach on the same courts where he played as a student athlete. Miksa's career in higher education began in 1995 at Mount Mercy College in Cedar Rapids, Iowa, where he served as an admissions counselor. With master's and undergraduate degrees in mathematics, Miksa holds a doctorate of education and community college leadership from National Louis University in Chicago.

After moving to Morristown with his wife and their two children in June, he assumed the office of president at Walters State on July 1.





A Message from the President

As the newly appointed president of this premier institution, it is my great pleasure to present Walters State Community College's 2015-2016 annual report.

The student successes, faculty honors and other measures of progress listed here emanate from the excellent leadership this college has known during the past 11 years with former president Dr. Wade McCamey. I express to him, as well as to our trustees and stakeholders, my sincere appreciation for the legacy of success so well established. My vow is to be a steward of that legacy, working to ensure we continue building upon the great progress chronicled on these pages.

Many accomplishments among our faculty and staff – and most importantly, successes among our students – are noted here. This sampling of the many stories being written at Walters State illustrates well the college's position at the forefront of improving lives in our community through higher education, job training and workforce development.

In addition to listing foundation trustees, this report honors the incredible work of those individuals toward enhancing the college's mission through endowing scholarships and expanding facilities. Members of the Walters State foundation have during the past year exceeded all expectations in reaffirming their commitment to the success of our students.

Through their incredible support, as well as that of the Tennessee Board of Regents, and through the dedicated and tireless work of our faculty and staff, we remain well positioned to achieve the mission of increasing educational attainment in our region and in our state. Again, my gratitude goes to all who have established that noble endeavor, and you have my pledge to continue the level of commitment reflected in this report.

Tom Miksa

Jimi Kyle

Jimi Kyle began 2016 as a college graduate – a dream he started working on in 1996 while a Senators basketball player. He was in great shape and on track to finish his degree.

Family matters forced him to leave school shortly before earning his diploma. After that, he suffered an aneurysm. Doctors placed him in a coma to save his life and told his mother he may not recover.

“I’m supposed to be living in a nursing home. They said I would never walk. Walking across the stage to get my diploma in December was an emotional experience,” Kyle said.

He spent months in the hospital learning to function again. In the midst of this major blow to his body and mind, he promised his mother that he would return to college to complete his degree. He earned his associate of science in December, 2015.

He now works in retail, but he’s not sure if he’s finished his education.

“I loved my college classes and I would like to further my education even more,” he said. “I’m thinking about taking a class toward a four-year degree and see if that’s the path I want to take.”





Ryan Lawson

For Ryan Lawson, college seemed just a little out of his reach. He was one year ahead of Tennessee Promise. He didn't see how he could pay for it. He filled out the financial aid paperwork anyway. And it's a good thing he did!

Lawson received the Tennessee Hope Lottery Scholarship, an academic performance scholarship, and then he found a job on campus.

"I haven't had to worry about finances during my time at Walters State. Removing that burden gives me more time to study and be active on campus."

Lawson served as a Student Government Officer and a Senators Page, positions that have helped him develop more confidence.

"Walters State has given me so many opportunities and I am grateful for each one. Here, it's so different than high school. Students work together and professors want you to succeed."

Lawson earned an associate of applied science degree in May and transferred to East Tennessee State University this fall. He is a computer science major and plans to be a systems analyst.



Kaylee Thomas

Kaylee Thomas enrolled at Walters State without really thinking about any other college. She had completed her homeschool diploma about five years earlier and she knew it would be challenging to work while going to college. It didn't deter her. She made grades good enough to enter one of the college's most demanding health programs.

"Respiratory Care was a great opportunity. I love what I do. When someone is struggling to breathe, and you can help them, it does make you feel good. I love my patients. Some are very sick and I may have to wake them up at night for a treatment. They're still so kind and always say 'thank you.'"

Thomas did two clinical sessions at the hospital where she now works. Those served as a trial period for both. Thomas knew she wanted to work there, and the hospital was quick to hire her.

Thomas earned an associate of applied science. She is now taking online classes in cardiovascular studies at East Tennessee State University. She's committed to learning throughout her life.

"I learn something every day from my patients or my co-workers."



Walters State By the Numbers

5,947

Fall 2015 Enrollment

4,046

Full-time Equated (FTE) Enrollment

3,733

Number of dual enrollment classes taken in 2015-16 by high school students

2,031

Degrees and Certificates Awarded in 2015-2016

1077
Degrees

954
Certificates

37

Concerts, plays, and other cultural events produced by the Division of Humanities

5,795

Attendance at Humanities events



4

Final national ranking for the Lady Senators basketball team in the 2015-2016 season. The team made it to the Elite 8 in the NJCAA Tournament.

246



*Military Veterans Served 2015-16

*Veterans are not required to register as a veteran with the college, so this number may be lower than the actual number.

The Division of Workforce Training

3,119

Students enrolled in noncredit classes

85,970

Contact training hours



8

Programs offered leading to certification

Workforce Development

2,656

Visits to WIOA Career Center Specialists

445

Adults receiving WIOA assistance with training



278

Young adults (under age 24) enrolled in the new CareerFirst Program

Student Achievements



Two Honored with President's Outstanding Student Award

Ryne Caudle of Haymarket, Virginia, and Gage Smith of Kodak were honored with the college's highest distinction, the President's Outstanding Student Award. Both students have been active in campus activities and have a 4.0 GPA. Smith started college ahead of his peers thanks to his dual enrollment hours. Caudle was honored by the NJCAA with its highest student athlete award, the Pinnacle.



Students Named to All Tennessee Academic Team

Katrina Eccles, a pre-engineering student, and Krista Trent, a general studies major, were named to the All Tennessee Academic Team. Eccles, on the right, was also named a Coca-Cola Scholar by the same organization.

Basic Law Enforcement Academy Celebrates Class 100

In June, 46 cadets graduated from the 100th class of the Basic Law Enforcement Academy.

The Academy is an intensive nine-week program. Graduates receive a technical certificate and may then apply for certification by the Police Officers Standards and Training Commission after employed by a law enforcement agency. The Academy was established at Walters State by the POST Commission and is part of the college's Public Safety Center of Emphasis, a designation recognizing the program's outstanding record in career preparation.

First Surgical Technician Class Graduates

Nine students made up the first class to graduate from Walters State's Surgical Technology Program. The class is a unique collaboration. Working with Roane State Community College, the Smoky Mountain Health Alliance was formed. This enabled both colleges to offer the program with shared expenses. Surgical technologists work under medical supervision to facilitate safe and effective surgical procedures. The program was launched to meet the growing need for certified surgical technologists in this area.



The freshmen entering Walters State last fall had a new and life-changing advantage: Tennessee Promise. All high school graduates in the state can attend a community college or technical college tuition-free for two years. The program has started a nationwide conversation about the limitless possibilities available to students with the promise of free college.

Tennessee Promise is a last-dollar scholarship; funding fills in after all other sources of financial aid are applied. Over 500 students attended Walters State through Tennessee Promise in its inaugural year.

The impact of Tennessee Promise goes far beyond the dollar value. Tennessee Promise encourages today's high school students to think about college. Today's middle school students will enter high school knowing that the high cost of tuition will not keep them from attending college.



"With Tennessee Promise, I am able to come to Walters State and earn an associate's degree without paying tuition. At a larger university, I would have had to take out a loan. Basically, Tennessee Promise made graduate school an option because I won't have so much debt."

Emily Aarons
Pre-Occupational Therapy Major



The 2015-16 academic year marked the first time the college named Walters State Promise Scholars. This program is funded by the Walters State Foundation and recognizes the academic accomplishments of students in this area. This scholarship may be used for textbooks, supplies and other costs not covered by Tennessee Promise or other financial aid.

In 2015-16, 144 students received Walters State Promise funding.



"The Walters State Promise scholarship really made the difference for me. I received scholarship offers from many schools but no other offer covered expenses. With the Walters State Promise, coming here just made sense for my financial future. I am not going in debt and I am getting an excellent education."

McKay Devault
Business Administration Major

Distinguished Alumni



Four individuals were recognized by Walters State as distinguished alumni for 2016 during the annual meeting of the Walters State Foundation trustees in May. Recipients of the distinguished alumni award are Jane Carter Buis (second from right), George L. Clemmer Jr. (pictured here third from left is George's son Larkin Clemmer, who accepted the award on George's behalf); Staci Fish Higgins (third from right) and Sen. Steve Southerland (center). Also pictured, from left, are Dr. Lori Campbell, vice president for Academic Affairs at WSCC; Glenn Thompson, former president, WSCC Foundation; and Wanda Harrell, assistant director of Alumni Affairs and Annual Giving at WSCC.



Distinguished Alumni for Achievement in the Arts

Marcella Jane Carter Buis of Morristown graduated from Walters State in 1984 with an associate of science degree in horticulture. A gourd artist since 1990, her journey in that medium includes being named the Kuumba Festival Feature Artist. She refers to her gourd carvings as AfroLachian art because it blends the different heritages of her bloodline: Appalachian, African-American and American Indian. She was one of 10 artists commissioned in 2003 to create a sculpture from one-ton slabs of marble as part of the Dogwood Arts Festival. She is a member of Toney's Chapel Church, Lowland, where she serves as Sunday school superintendent, facilitator of the women's department, president of the usher ministry and a member of the adult choir.



Distinguished Alumni for Community and/or Volunteer Service

George L. Clemmer Jr. of Greeneville graduated from Walters State in 1982 with an associate of science degree in agriculture. He went on to earn a bachelor's degree in agriculture from the University of Tennessee. In addition to serving as a Greene County commissioner and being a family farmer, Clemmer has worked as a claims representative with Tennessee Farmers Insurance Companies since 2001. For 36 years, Clemmer also has hosted Walters State's animal management class on his 650-acre family farm. He is a past president of the WSCC Ag Alumni Club and was a student in the college's inaugural agriculture class.



Distinguished Alumni in Athletic Achievement

Staci Fish Higgins of Hixon is a 1999 graduate of Walters State with an associate's degree in general education. She went on to graduate from Carson-Newman University in 2001 with a bachelor of arts degree. A licensed practical nurse, Higgins is working toward a master's degree in K-6 education at Bethel College. She served as assistant softball coach at Carson-Newman in 2005-06 and has served as clinical research coordinator for University Surgical Associates since 2008. After a standout softball career at Maryville High School from 1994-97, she played softball for two years at Walters State, earning All-State Team and All-Conference Team awards from the Tennessee Community College Athletic Association, while ranking 5th in batting nationally with a community college batting average of .586.



Distinguished Alumni in Civic Achievement

Sen. Steve Southerland of Morristown attended Walters State in the 1970s and majored in general studies. A Republican state senator, he was first elected to the Tennessee Senate in 2002, assuming office in January 2003 during the 103rd General Assembly. Representing the first district, which encompasses Cocke, Greene, Hamblen and part of Sevier counties, he is Deputy Speaker of the Senate. Southerland has received legislator of the year awards from the Tennessee Development Districts, the Tennessee Forestry Association, and the East Tennessee Development District, along with similar recognitions from several other organizations. A retired mortgage broker, Southerland is a member of the Morristown Area Chamber of Commerce, the Rotary Club of Morristown, and Buffalo Trail Baptist Church.

Distinguished Faculty



Distinguished Faculty Honored

Four outstanding faculty members were honored with 2015-16 Distinguished Faculty awards: Dr. David White, assistant dean of Distance Education and Instructional Design and professor of English; Dr. Cary Jenkins, professor and department head for Health and Physical Education; William "Hank" Barnett, associate professor of Accounting; and Dr. Elizabeth "Beth" Dobbins, professor of Nursing.



McClure Recognized for Research

Dr. Marc McClure, professor of history, received the 2016 Research Excellence Award from the East Tennessee Historical Society. The Society recognized McClure's study of Cocke County native Kiffin Rockwell, a member of the legendary Lafayette Escadrille. He died in France a year before America entered World War I. McClure shared Rockwell's story with the First Symposium of the Great War Commission in 2015 and recently made a documentary about Rockwell.



Stansberry Receives State Award

Donna Stansberry, interim dean for Workforce Development, was named "Employer of the Year – East Division" by the Tennessee Department of Labor and Workforce Development. Commissioner Burns Phillips presented the award. Stansberry joined Walters State in 1992 as part of the Jobs Training Partnership Act Program and has assisted with the transition to the Workforce Investment Act and, more recently, the Workforce Innovation and Opportunity Act.

WSCC Becomes AWS-Certified Welding Test Site

Walters State's Advanced Manufacturing Center in Greeneville became Tennessee's only authorized testing facility for the American Welding Society this year. Previously, welders had to drive to another state for the testing. The AWS offers certification to provide a national standard for welders. Several levels and specifications are offered.



Accreditation Reaffirmed for Business Programs

The Accreditation Council for Business Schools and Programs Associate Degree of Commissioners has reaffirmed accreditation of Walters State's business programs. This includes majors in accounting, agriculture business, business administration, culinary arts, economics, hotel and restaurant management, management, paralegal studies,

computer and information science, computer and information science – networking, and information technology. Walters State received initial accreditation from ACBSP in 1995.



Freedom Riders Visit Campus

Four members of the Freedom Riders visited Walters State and spoke to students in November. The Freedom Riders sought to desegregate bus transportation in one of the early events of the Civil Rights movement.

Speaker Don Diamond described his relief at being arrested as soon as his bus stopped in Jackson, Mississippi. He feared he would be lynched or otherwise harmed by protesting KKK members. Each presentation at Walters State drew a near-capacity crowd.



Apple Names WSCC Distinguished Program

Walters State was recognized as an Apple Distinguished Program for 2015-2017. This honor is reserved for programs that meet criteria for innovation, leadership and educational excellence and demonstrate a clear vision of exemplary learning environments. The college is in the fourth year of its mEngage initiative, which is designed to enhance student engagement and improve learning outcomes through mobile technology. This is the third time Walters State has been honored by Apple.

Foundation



Shown at left are Dr. Lori Campbell, vice president for Academic Affairs; Scott Niswonger, entrepreneur and philanthropist; Dr. Wade McCamey, then president of Walters State; and Dakota Fillers, the Greeneville/Greene County SGA representative.

Niswonger Donates Largest Gift in WSCC History

In May, Walters State Community College received the largest gift in its history. This gift was also one of the largest gifts ever made to a Tennessee Community College.

Scott Niswonger, businessman and philanthropist, donated \$5 million to the Walters State Greeneville/Greene County Campus expansion project. Niswonger has supported the college for many years, both through financial gifts and his leadership.

“Walters State and other community colleges are the unsung heroes of our educational system. We are fortunate to have a campus of Walters State located in Greeneville and this expansion project is vital to this community’s efforts to education and train our local workforce,” Niswonger said in making the announcement.

“Scott’s impact on the community we serve is unprecedented. We are extremely grateful for his commitment to and vision for ensuring the future prosperity of this region. Because of his leadership and generosity, individuals

living in this area will have even more opportunities to earn their college degrees and enter the workforce without having to leave this community,” said Dr. Wade McCamey, who accepted the gift shortly before his June 30 retirement.

The campus expansion will enable the college to offer new programs and expand existing ones, including occupational therapy assistant and physical therapist assistant.

Niswonger is executive chairman of Landair Transport, Inc., and is chairman emeritus of Forward Air Corporation. He established the Niswonger Foundation in 2001 with the mission to create opportunities for individual and community growth through education and other sustainable projects. Niswonger has a personal connection to the college – his grandson, Trevor Gentry, earned his associate’s degree from Walters State while still in high school through Dual Enrollment College. He has just entered his senior year at Purdue University.

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First Tennessee Bank donated \$200,000 to Walters State this spring. The money was designated to be used for the Greeneville/Greene County Expansion Project and will be given over the next eight years.

"First Tennessee is excited about our partnership with Walters State Community College to create a state-of-the-art educational facility for our community," said Rosemary Wigington, president of First Tennessee's Morristown/Dandridge Facility.

"We are committed to investing in the communities we serve and working to create better places to work and grow."

The new building will enable the campus to add new workforce training programs and expand several popular programs to the Greeneville/Greene County Campus.

"We are extremely grateful to Mrs. Wigington and First Tennessee Bank for their support of our campus project and the community we mutually serve," said Dr. Wade McCamey, then president of Walters State.



Announcing a \$200,000 gift from First Tennessee Bank to Walters State are, from left, Billy Frank, Executive Vice President and Head of Community Banking, First Tennessee; Jennifer Kellor, Vice President, Community Banker; Scott Niswonger, businessman and philanthropist; Dr. Wade McCamey, former President of Walters State; Dr. Mark Hurst, Vice President of Business Affairs at Walters State; Rosemary Wigington, President of First Tennessee's Morristown/Dandridge market, and Tracee Smith, Vice President, Community Development Manager.

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Gamble Memorial Endowment Awarded

The John Gamble Memorial Endowment recognized two young Claiborne County scholars with iPads in this year's essay competition.

Kyla Lambert, an eighth-grader at Powell Valley Elementary School, and Nathan Smith, a seventh-grader at Soldier Memorial Middle School, won a countywide essay competition sponsored by the Walters State Foundation.

The competition was established to honor the late John Gamble. A Morristown native, Gamble achieved success as a newspaper reporter, an aide to a Tennessee governor and a Hollywood agent and producer. He was also a speechwriter for the college's namesake, the late Sen. Herbert Walters. He credited much of his success to the fact that he read the entire encyclopedia as a young boy. Gamble's desire was to increase educational opportunity to students in this area. Lambert and Smith were also given iTunes cards to use in downloading encyclopedias and other educational material.

An academic scholarship fund has also been established at Walters State in Gamble's memory. Priority is given to winners of the essay contest.



From left, Dr. Lori Campbell, Kyla Lambert, Nathan Smith, Dr. Mark Hurst and Rob Barger were recognized in this year's John Gamble Essay Competition.

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Friend of the College
Morristown

Mr. L. W. Lawrimore

Lilly Industries, Inc.
Morristown

Mr. Gordon Lintz

President and CAO, Morristown-Hamblen Healthcare
System
Morristown

Mr. Barry Litchfield

General Manager, Parker Hannifin Corporation
Greeneville

Mr. Jerry E. Loar

Dean of Public Safety Division and Associate Professor of
Criminal Justice
Walters State Community College, Retired
Morristown

Dr. Bill Locke

President, Northeast State Technical Community College,
Retired
Russellville

Mr. Jess Maggard

President, Flowers Baking Co. of Morristown, LLC
Morristown

Mr. Ralph P. Masengill, Jr.

Chairman, Masengill Marketing Associates
Morristown

Mr. Frank McGuffin

McGuffin Partners
Morristown

Mr. G. Patrick McGuffin

McGuffin Partners
Morristown

Mr. C. R. Minor

Businessman
Russellville

Mr. Scott M. Niswonger

Businessman and Philanthropist
Greeneville

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Mr. Larry S. "Bud" Ogle

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Mr. Fred Overbay

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Morristown

Mr. Jim Price

Plant Manager, ICONEX, LLC
Morristown

Mr. Brownlee Reagan

Businessman
Gatlinburg

Mr. Stephen M. Rownd

Chairman and CEO, Capital Bank
Greeneville

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English Professor, San Jose State University
Scotts Valley, CA

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Morristown

Mr. Robert B. Schwalb, II

Friend of the College
Morristown

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President, Citizens Bank and Trust Company
Rutledge

Mr. Greg D. Shockley** ('86)**

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Knoxville

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Supreme Court; and Former Mayor, City of Sevierville
Sevierville

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Gatlinburg

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Whitesburg

Mr. Gregory Young

Businessman
Morristown

Mr. William F. Young***

Businessman
Whitesburg

*** Past Presidents' Council

****Walters State Alumnus

Walters State Community College Foundation

Unaudited Statement of Net Position
June 30, 2016

FY 2016

ASSETS

Current assets:

Cash and cash equivalents	\$ 1,610,053.48
Pledges receivable (net)	533,478.51
Prepaid Expenses	9,998.50
Accrued interest receivable	34,548.05
Total current assets	<u>2,188,078.54</u>

Noncurrent assets:

Cash and cash equivalents	400,964.50
Investments	8,219,136.53
Accounts, notes, and grants receivable (net)	3,723,517.00
Pledges receivable (net)	4,472,238.29
Capital Assets (net)	<u>2,240,084.02</u>
Total noncurrent assets	<u>19,055,940.34</u>
Total assets	<u>\$21,244,018.88</u>

LIABILITIES

Current liabilities:

Accounts payable	34,926.89
Due to primary government	8,571.79
Deferred Revenue	8,000.00
Long-term liabilities, current portion	94,488.00
Total current liabilities	<u>145,986.68</u>

Noncurrent liabilities:

Deferred Revenue	45,142.96
Long-term liabilities	<u>716,503.50</u>
Total noncurrent liabilities	<u>761,646.46</u>
Total liabilities	<u>\$907,633.14</u>

NET ASSETS

Invested in capital assets, net of related debt	1,378,224.02
Restricted for:	
Nonexpendable:	
Scholarships and fellowships	8,804,256.23
Other	2,821,403.51
Expendable:	
Scholarships and fellowships	1,565,548.33
Capital projects	5,005,716.80
Other	566,467.84
Unrestricted	194,769.01
Total net assets	<u>\$20,336,385.74</u>

Walters State Community College Financial Statement

*Financial Summary for Fiscal Year Ending June 30, 2016

Operating Revenues

Student Tuition and fees (net of scholarship allowances)	\$10,257,308.45
Governmental grants and contracts	4,198,488.69
Non-governmental grants and contracts	52,999.30
Sales and services of educational activities	118,082.22
Sales and services of other activities	476,941.43
Auxiliary enterprises	270,682.23
Other operating revenues	17,265.51
Total	15,391,767.83

Non-operating Revenues

State appropriations	21,172,812.50
Gifts	146,049.54
Grants and contracts	16,175,367.60
Investment income	43,857.83
Capital appropriations	502,444.21
Capital grants and gifts	12,400.88
Other capital	23,263.75
Total	38,076,196.31

TOTAL REVENUES

53,707,169.79

Operating Expenses by Function

Instruction	22,921,932.47
Public service	3,642,531.73
Academic support	2,064,741.23
Student services	5,309,256.39
Institutional support	4,260,840.90
Operation and maintenance	5,991,182.41
Scholarships and fellowships	5,440,297.73
Auxiliary	32,336.46
Depreciation	1,772,503.95
Total	51,435,623.27

Non-operating Expenses

Interest on capital asset-related debt	30,770.60
Other non-operating expenses	57,812.45
Total	88,583.05

TOTAL EXPENSES

51,524,206.32

*Although the Tennessee Board of Regents has completed a preliminary review of the college's financial report at press time, the figures are unofficial pending the Board's final approval.

Summary of Student Financial Aid Awards

*2015 - 2016 and 2014 - 2015

	FY 15-16		FY 14-15		Year Comparison +/-	
	# Awards	Award Amounts	# Awards	Award Amounts	# Awards	Award Amounts
Federal Programs						
Federal Work Study (FWS)	65	104,374	78	100,335	-13	4,039
Pell Grant	2593	9,141,705	2827	9,742,390	-234	-600,685
Student Educational Opp. Grant (FSEOG)	271	102,750	337	131,750	-66	-29,000
Trade Readjustment Act (TRA/TAA)	4	16,801	18	58,166	-14	-41,365
Workforce Investment Act (WIA)	107	153,256	102	167,031	5	-13,775
Robert Byrd Scholarship	0	0	0	0	0	0
Gear Up	2	1,500	5	5,000	-3	-3,500
Federal Total	3,042	9,520,386	3,367	10,204,672	-325	-684,287
State Programs						
Access and Diversity Grants	60	91,060	45	91,060	15	0
Dual Enrollment	1,514	1,126,047	1,494	926,101	20	199,946
Department of Children's Services	32	81,370	27	72,149	5	9,221
Helping Heroes Grant	10	14,500	6	7,500	4	7,000
Ned McWherter Scholars Program	0	0	0	0	0	0
TN Students Assistance Grant (TSAA)	1,083	1,124,064	769	775,776	314	348,288
TN Educational Lottery Scholarship (TELS)	1,524	3,800,899	1,533	3,311,526	-9	489,373
TN Minority Teaching Scholar	0	0	0	0	0	0
Vocational Rehabilitation	15	33,080	41	101,629	-26	-68,549
Waivers	622	426,540	700	437,260	-78	-10,720
Out of State Waivers	37	345,753	32	367,240	5	-21,487
State Total	4,897	7,043,313	4,647	6,090,241	250	953,072
Institutional Programs						
Performance Scholarships						
Athletic Scholarships (Fees, Books, Housing)	67	59,917	40	55,145	27	4,772
Professional Entertainment Scholarships	17	6,660	20	8,150	-3	-1,490
Academic Service Scholarship (ASA)	8	25,572	54	174,786	-46	-149,214
Access Achievement Award (AAA)	61	196,825	-	-	61	196,825
Academic Performance (APS)	38	69,008	117	225,118	-79	-156,110
Walters State Promise Scholarships	119	130,638	-	-	119	130,638
Access and Diversity Grants	47	133,035	44	131,562	3	1,473
Other Institutional (SGA, Gallery, Cheerleading)	14	23,246	16	24,935	-2	-1,689
Institutional Total	371	644,900	291	619,696	80	25,204
Foundation Programs						
Foundation Scholarships	156	279,088	155	326,087	1	-46,999
Partners in Progress	37	36,083	57	78,884	-20	-42,802
Dual Enrollment Scholarships	215	51,171	210	54,704	5	-3,533
Other Awards	14	7,111	29	13,372	-15	-6,261
Foundation Total	422	373,453	451	473,047	-29	-99,594
Private Programs						
Agency Scholarships	171	198,500	178	197,611	-7	889
Edscholar	0	0	0	0	0	0
tnAchieves	208	439,713	485	897,670	-277	-457,957
Restricted	23	24,683	192	37,584	-169	-12,901
Private Total	402	662,896	855	1,132,865	-453	-469,969
Total Awards	9,134	18,244,947	9,611	18,520,522	-477	-275,574
<i>Unduplicated Financial Aid Student Count</i>	<i>1516</i>	<i>5172</i>	<i>1415</i>	<i>5279</i>		

*Although the Tennessee Board of Regents has completed a preliminary review of the college's financial report at press time, the figures are unofficial pending the Board's final approval.

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Interim Chancellor, Tennessee Board of Regents

Walters State Community College Vision

Walters State will be a premier community college, committed to increasing educational attainment and workforce preparedness through excellence in teaching and service.

Walters State Community College Mission 2016

Walters State is a learning-centered, comprehensive, public community college dedicated to increasing educational attainment and supporting economic development by providing affordable, high quality educational opportunities for the residents of East Tennessee.

To accomplish the mission, the college:

- offers programs of study that lead to associate degrees or certificates
- fosters and inspires student engagement and success
- delivers public service and non-credit programs in support of workforce development and personal enrichment
- employs highly qualified faculty and staff
- provides convenient access through multiple campuses and advanced technology including distance learning through digital means
- partners with other educational institutions to promote access and facilitate articulation and transfer
- pursues external sources of support and entrepreneurial initiatives
- assesses and responds to community needs
- provides opportunities for promoting diversity and enhancing cultural awareness
- pursues resourcefulness, effectiveness and efficiency through comprehensive accountability and continuous improvement programs.

Cover photo: Sophomore Gage Smith of Kodak (photo by Ryan Theissen)

Walters State is one of 46 institutions in the Tennessee Board of Regents system, the sixth largest system of higher education in the nation. The Tennessee Board of Regents is the governing board for this system which is comprised of six universities, 13 community colleges, and 27 colleges of applied technology, providing programs in 90 of Tennessee's 95 counties to more than 200,000 students.

Walters State Community College is accredited by the Southern Association of Colleges and Schools Commission on Colleges (1866 Southern Lane, Decatur, Georgia 30033-4097; telephone number 404-679-4500) to award the associate degree. SACSCOC should be contacted regarding only questions about the accreditation status of the institution, to file a third-party comment at the time of the institution's formal, scheduled review, or to file a complaint against the institution for alleged non-compliance with a standard or requirement. Normal inquiries about Walters State such as admission requirements, financial aid, educational programs, etc. should be addressed directly to the institution and not to SACSCOC.

Walters State Community College does not discriminate against students, employees, or applicants for admission or employment on the basis of race, color, religion, creed, national origin, sex, sexual orientation, gender identity/expression, disability, age, status as a protected veteran, genetic information, or any other legally protected class with respect to all employment, programs and activities sponsored by Walters State. The following person has been designated to handle inquires regarding non-discrimination policies: Tammy Goode, Tammy.Goode@ws.edu, Walters State, 500 S. Davy Crockett Pkwy., Morristown, TN 37813-6899, 423-585-6845.

