



2013-2014 ANNUAL REPORT





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A MESSAGE FROM THE PRESIDENT

During a year in which Tennessee Gov. Bill Haslam announced two major higher-education initiatives designed to increase the number of Tennesseans with college degrees and certificates, Walters State realized significant gains in graduation and retention rates.

In September 2013, the governor unveiled a plan, called Drive to 55, to increase the number of Tennesseans with college degrees from 32 percent to 55 percent by 2025. In support of this plan, the governor launched the Tennessee Promise, which is a last-dollar scholarship for students who attend a Tennessee community or technical college. The Tennessee Promise, which begins with the high school class of 2015, will cover college costs not met from other sources such as Pell or the HOPE scholarship.

Walters State is already well positioned to meet the governor's and the state's goal to increase the number of Tennesseans with college degrees. Through new academic programs, innovative classroom and retention initiatives, strong support services and enhanced facilities, we are providing our students with a learning environment that gives them the highest probability of finishing their degree or certificate.

In addition to our primary mission of increasing the number of individuals from our service area who complete a degree, Walters State garnered national recognition last year in several areas, including a national championship in golf and national recognition for our use of technology and mobile devices in the classroom.

Walters State is blessed with talented, creative and dedicated students, faculty and staff. And we are grateful for the tremendous support and guidance we receive from the Walters State Foundation Board of Trustees and the community we serve.

Wade B. McCarney



Increasing Completion, Enhancing Access

New initiatives designed to identify individuals who are struggling academically are helping more students complete their degree or certificate. For example, a program was implemented in which faculty periodically report student progress to the college's enrollment and retention offices so that at-risk students can be notified of our support services, such as tutoring and counseling. And innovative programs such as dual enrollment and College Express are enhancing access to college for thousands of students every semester.

GETTING A HEAD START ON COLLEGE AND A CAREER

At only 19, Dallas Ball (pictured at right, center) of Mosheim graduated in May 2014 with her associate of applied science degree in nursing.

Usually, the nursing program and required general education courses take at least three years to complete. Through dual enrollment classes, Ball was just a few credits shy of earning an associate's degree when she graduated from South Greene High School. She entered the nursing program the following fall.

"I spent my senior year of high school at Walters State's Greeneville/Greene County Campus. For me, it was a great opportunity. I really gained so much from taking dual enrollment courses," Ball said.

Dual enrollment courses provide credit for high school and college classes. Many students take them for basic courses like English composition. Some students are able to complete an associate's degree at the same time they're earning a high school diploma.

As dual enrollment courses gain in popularity, more students are seeing the classes as a springboard for future goals. In recent years, a dual enrollment student transferred to Vanderbilt as a junior just out of high school. Another dual enrollment graduate entered law school at age 20.



2013-14 Degrees and Certificates Awarded

1,985

Increase in Dual Enrollment Students from 2012-2013

18.1%



Fall 2013 Enrollment

6,267

Percentage of students contacted in 2013 through the college's new Faculty Feedback Alert Program

100%



New Programs

Welding, Industrial Skills Assessment and Training Programs

The college's new welding and industrial skills training facility opened this fall in Greeneville. This new program, which is funded through a \$337,000 grant, will provide training that leads to welder certification sanctioned by the American Welding Society. Also, through the Industrial Skills Assessment and Training Program, students will be prepared for high-demand, skilled manufacturing jobs.

PRE-PROFESSIONAL HEALTH MAJORS CAN FINISH FASTER

Future doctors, pharmacists, dentists and other pre-professional health majors can complete two years of college in only one year through a new program called Associate's in 1. Students can complete an associate's degree in a little over two semesters. The program's first class began in fall 2014. Classes meet on the Morristown campus five days a week in a small classroom setting. Through the generosity of the WSCC Foundation, students in this program receive \$4,000 to help pay for tuition.



SURGICAL TECHNOLOGY PROGRAM – A COLLABORATIVE EFFORT

In the fall 2014 semester, the college enrolled its first class of students in the new Surgical Technology Program. This new program is co-sponsored by Walters State and Roane State Community College through the Smoky Mountain Health Sciences Consortium. Classes are held at the Walters State Sevier County Campus and at the Roane State Oak Ridge Campus. Classes are delivered both traditionally and via videostreaming, and students are assigned to supervised clinical coursework in operating rooms at area hospitals.



Strengthening Our Community

“These types of projects strengthen our communities,” said Gov. Bill Haslam in announcing one of two state grants related to exterior site improvements at the Greeneville/Greene County Campus in downtown Greeneville. Working with the Town of Greeneville, the college applied for and was awarded two Tennessee Department of Transportation grants totaling \$2.3 million to enhance pedestrian mobility and safety for students, employees and the general public. The grant will fund new, wider ADA accessible sidewalks, the installation of overhead utilities underground, an amphitheater, enhanced crosswalk signalization, pedestrian lighting, a bus stop area for the NET Trans bus system, and landscaping.

TOPPING OUT CEREMONY

Walters State commemorated a milestone in the construction of the new building at the Greeneville/Greene County Campus with a topping out ceremony in December. During the ceremony, Walters State students and employees, supporters of the college, state-and local-elected officials, and others signed a steel beam that was placed at the highest point of the new building.



NEW BUILDING – BY THE NUMBERS

Estimated
Completion Date

October 2015

Total number of Natural Science
and Allied Health Labs

8

General Education and
Collaboratory Classrooms

11

Number of Seats
in the Lyceum

234

Square-footage

104,000

Student Accomplishments, Honors

A national championship in golf, state and national academic honors and perfect pass rates on licensure exams were among the many achievements of Walters State's very talented and creative students this past year.



SENATORS SUCCESS

Senators athletic teams excelled again this past year, both regionally and nationally. The Senators golf team made history this spring in Plymouth, Ind., capturing the program's first-ever NJCAA Division II National Championship Golf Tournament. The team was also named a NJCAA Division II Academic National Champion by the Golf Coaches Association of America. Both the Senators and Lady Senators basketball teams earned berths to their respective national tournaments. The Lady Senators softball team finished the season with an impressive 40-8 record, and the baseball team went 43-18 on the season. In only their second season, the Lady Senators volleyball team finished runner-up in the NJCAA Region 10 tournament.

10

Number of art works created by Walters State students that were selected for an exhibition at the Tennessee Board of Regents office in Nashville.



1st

Place in which the Walters State Debate Team finished in the community college division of the MTSU Pejaver Debate Tournament.

8

Number of students who received full or partial scholarships to travel abroad during the summer of 2014.



Outstanding WSCC Students

The college's highest honor, the President's Outstanding Student award, was given to four students for the 2013-14 academic year: (from left) Dr. Wade McCamey, Katelyn Madon of Morristown, Bret Coggins of Dandridge, Karly Frye of Chuckey, and David Johnson of Rutledge.

16

Walters State students were selected for membership in Kappa Beta Delta, the national honor society for students meeting high academic standards in associate degree programs accredited by the Accreditation Council of Business Schools and Programs.



PTK Chapter in Nation's Top 100

Phi Theta Kappa, the international honor society for community colleges, named

Walters State's chapter to its "Top 100 Chapter" list. The list recognizes outstanding chapters across the country for their promotion of service, leadership and scholarship.



"Gallery" Wins Award

The college's award-winning literary and arts magazine, "Gallery," received statewide recognition for its 2014 issue. It was named the best magazine produced by Tennessee community college students. Student Autumn Johnson was the editor-in-chief of the 2014 issue.

Student Accomplishments, Honors



Real-World Experience

The college expanded the number of internship programs last year, giving students the opportunity to learn valuable on-the-job experience. Businesses and organizations in which the college has established internships include Denso Manufacturing, Eastman Chemical, Exedy America, Dollywood, Laughlin Memorial Hospital and the Hamblen County School system.

(Pictured left) Culinary arts student Ridge Drinnon of Dandridge completed a paid externship at legendary chef Emeril Lagasse's Homebase restaurant headquarters in New Orleans. Pictured with Drinnon is Chef Catharine Hallman, associate professor and culinary arts program director at Walters State.



WSCC Students Named to All-Tennessee Academic Team

Two Walters State students were named to the Phi Theta Kappa All-Tennessee Academic Team. This is one of the highest honors for community college students; the award is competitive and recipients are selected by the international honor society for community college students. Seated from left are honorees Kara Godsey, an engineering major from Greeneville, and Sara Stevers, a biology major from Talbott, and Dr. Lori Campbell, vice president for academic affairs at Walters State. Standing are Dr. Viki Rouse, left, associate professor of English, and Dr. Lisa Eccles, associate professor of biology. Rouse and Eccles are advisors to the college's Phi Theta Kappa chapter.

92%

The overall job placement rate for WSCC technical education graduates. Several programs achieved 100 percent placement rates, such as EMT-Paramedic, Respiratory Care and Information Technology.



100%

The percentage of 2014 physical therapist assistant graduates who passed the National Physical Therapist Assistant Exam on their first try. The national average pass rate for first-time test takers is 85 percent, according to the American Physical Therapy Association.

5,348

Weight in pounds of food that was donated to the local Food Bank by the college's Natural Science Division and the Greeneville/Greene County Campus Service Learners, which received the Greeneville Volunteer Spirit Award for 2014.

Six Receive Distinguished Alumni Award

A total of six individuals received this year's Walters State Distinguished Alumni Award. The award is given to alumni who have demonstrated outstanding service in their profession and/or community and have brought honor and distinction to Walters State.



Dr. Patricia Ketterman received the 2014 Distinguished Alumni in Professional Achievement Award. She earned an associate's degree from Walters State in 1977. She currently serves as chief nursing officer and director of nursing for LeConte Medical Center in Sevierville. She was previously employed as the CEO and nursing home administrator for Newport Medical Center; director of nursing at Baptist Hospital of Cocke County; and administrative director of nursing for Covenant Health System, Fort Sanders Regional Medical Center. She serves as president of the Cocke County Board of Health and is active in several community and professional organizations.



Dr. Shelly Shaw received the 2014 Distinguished Alumni in Professional Achievement Award. She earned an associate's degree from Walters State in 1992. She graduated third in her class from the Southern College of Optometry in Memphis, where she received the Top Clinician Award, the Excellence in Ocular Disease and Basic Sciences Award, and the Sunsoft Contact Lens Achievement Award. She began her practice at Greeneville Eye Clinic. In 2005, she became a partner in East View Eye Care, P.C. She is a past president of the Northeast Tennessee Optometric Society. She is also involved in community organizations and was a member of the Greene County Leadership Class of 2000.



George "Joey" Seaver of Knoxville received the 2014 Distinguished Alumni in Athletic Achievement Award. He earned an associate's degree from Walters State in 1984. He was a member of the first Senators baseball team to go to the JUCO World Series in Grand Junction, Colo. He went on to play at the University of Tennessee and in the minor leagues for the Milwaukee Brewers. He coached at Carson-Newman University for 10 years before returning to Walters State as an assistant baseball coach and assistant coordinator of high school relations. He helped lead the Senators to five more World Series appearances, including a 2006 national championship. Seaver is currently the pitching coach for the Arizona League Texas Rangers.

22,757

Number of WSCC alumni with a degree or certificate.

50

Number of states where WSCC alumni reside.



975

Alumni who are also veterans.



Jerry Nichols of Memphis received the 2014 Distinguished Alumni in Athletic Achievement Award. He earned an associate's degree from Walters State in 2004. As a Senators basketball player, he was named player of the year by the Tennessee Community College Athletic Association and a National Junior College Athletic Association All-American. He continued his collegiate basketball career at Arkansas State University, where he led the team in 3-point shooting and was named the top defensive player of the year his junior year. After assistant coaching jobs at Walters State and Union College, he was named men's head basketball coach and athletic director at Motlow State Community College. During his four-year tenure, he was twice named TCCAA basketball coach of the year. He is currently the head basketball coach at Southwest Tennessee Community College.



Ronald Seals of Sevierville received the 2014 Distinguished Alumni in Civic Achievement Award. He earned an associate's degree from Walters State in 1976. He has over 40 years of law enforcement service. He began his public safety career in 1973, working with the Sevier County Sheriff's Department. After graduating from Walters State, he was hired by the Pigeon Forge Police Department in 1977. He quickly moved up the ranks to become assistant chief of police. He returned to the Sevier County Sheriff's Department in 1979. He has served as Sevier County sheriff since 2007 and was named the Tennessee Sheriff's Association Sheriff of the Year in 2012. He is active in several professional community organizations, including the Police Benevolent Association and the Sevier County Ruritan Club.



Jim Claborn of Talbott received the 2014 Distinguished Alumni in Community and/or Voluntary Service Award. He was one of 56 students to graduate in the college's first commencement in 1972. After earning a bachelor's degree from the University of Tennessee, he spent 27 years teaching social studies at Meadowview Middle School in Morristown. He has also taught at Walters State, Morristown-Hamblen High School West and All Saints' Episcopal School. Throughout his teaching career, Claborn received several teacher-of-the-year awards. And in 2001, he was a finalist for Tennessee Teacher of the Year. He is a respected and entertaining local historian, having appeared on NBC's "Today" show and in the film, "The Last of the Mohicans." He is a columnist for the "The Citizen Tribune" and is a member of the "Talk is Cheap" storytelling tour. In recognition of his efforts to communicate the rich history of this region, he was named a recipient of Carson-Newman University's 2013 Award for Outstanding Educational Service to Appalachia.



Distinguished Faculty Awards

Three faculty members received the 2013-14 Distinguished Faculty Award: **Dr. Julianna Gregory**, professor of mathematics (pictured in the center); **Dr. Whitney Jarnagin**, assistant professor of psychology (second from right); and **Matthew Lawson**, instructor of speech (right). Also pictured are (from left) Dr. Wade McCamey, Walters State president, and Glenn Thompson, president of the Walters State foundation.



Dr. Bach Named Professor Emeritus

The college honored retired professor **Dr. Orville E. "Butch" Bach, Jr.** (second from right) by naming him professor emeritus of business and economics. Pictured with Bach are (from left) Dr. Evelyn Honaker, retired professor of accounting and dean of the business division; Dr. Wade McCamey, president, and Dr. Lori Campbell, vice president for academic affairs.



Dr. Eric Powell



John Reeves

Dr. Eric Powell, director of the Fire Science and Paramedic Program, has received an appointment to teach at the Army War College in Carlisle, Pa. Powell is serving as visiting professor with the Homeland Defense and Security Issues Group under the Center for Strategic Leadership and Development at the military college.

Powell and **John Reeves**, instructor and Paramedic Program coordinator, were recognized by the Tennessee Emergency Medical Services Education Association. Powell received the Full-Time Excellence in Teaching Award and Reeves was the recipient of the New Horizons Excellence in Teaching Award.



Distinguished Program

Walters State was recognized as an Apple Distinguished Program for 2013-15 for the innovative use of mobile technology as a tool for enhancing student engagement and improving learning outcomes.

RECOGNITION and DISTINCTION



Dave Kragel

Senators basketball coach **Dave Kragel** has been inducted into the NJCAA Women's Basketball Coaches Association Hall of Fame. Dave has led the Lady Senators to 11 NJCAA National tournament appearances.

Golf coach **Bill Gardner** received the 2014 Dave Williams National Coach of the Year Award for the second straight year.



Bill Gardner

DIGITAL COMMUNITY COLLEGES SURVEY 2013-2014 WINNER

Walters State ranks among the top three community colleges in the country when it comes to using technology to improve the learning experience of students, according to a national survey by the Center for Digital Education.



Dru Weems-Miller, dean of the Greenville/Greene County Campus, was awarded the 2014 ATHENA Leadership Award in recognition of her professional accomplishments and for her dedication to mentoring others.



Everett Painter, counselor, received the American Counseling Association Foundation's Gerald and Marianne Corey and Allen and Mary Bradford Ivey Graduate Student Essay Award.



Marci Nimick, instructor of speech, was named president-elect of the Tennessee Communication Association. Nimick will serve one year as president-elect and the following year as president. The Tennessee Communication Association

is a professional organization for scholars, faculty members and students.

100

The Center for Workforce Development's percentage score for performance goals related to job placement and employment. Walters State's Center for Workforce Development is the administrative entity for Local Area 2 of the Workforce Investment Act.



Phi Theta Kappa, the international honor society for community colleges, honored **Dr. Foster Chason**, vice president for student affairs and director of athletics this past year. Chason was recognized as a 2014 Distinguished College Administrator.



The Sri Lanka Institute of Chemistry bestowed one of its highest honors on a Walters State faculty member. **Dr. Eugene de Silva**, associate professor of physics, received the Sri Lanka Ruby Anniversary Award in recognition of excellence in his academic career and his accomplishments in Sri Lanka and to the field of chemistry.

Community Outreach, Collaborations



mEngage Leadership Academy

This past summer, over 100 educators representing 20 colleges and universities attended the mEngage Leadership Academy conference sponsored jointly by Walters State and the Tennessee Board of Regents. The conference focused on improving the effectiveness of mobilization in higher education classrooms. This was the second mEngage Academy held at Walters State. The first one, held in 2013, concentrated on developing mobilization plans.



Annual Literacy Conference

Walters State hosted the Fifth Annual East Tennessee Literacy Conference in March. The event creates awareness of literacy and literacy education. A total of 191 teachers and administrators representing K-12 and colleges and universities attended the conference.

96

Number of international education events and programs held at the college last year.



30

Concerts, plays, art exhibits and other cultural events produced by the college's Humanities Division.

70

Events held at WSCC Great Smoky Mountains Expo Center.

Youth Programs

STEM Event for Girls

The college hosted East Tennessee's first Expanding Your Horizons conference in May for girls in sixth through ninth grade. The event was designed to build confidence and inspire students to consider careers in science, technology, engineering and mathematics.



Kelly Norman Ellis



Amy Greene

Annual Mildred Haun Conference Celebrates Appalachian Literature

The college hosted the fourth annual Mildred Haun Conference in February. The conference is a celebration of Appalachian literature, scholarship and culture. This year's conference featured Kelly Norman Ellis, an accomplished poet and founding member of the Affrilichian poets and Amy Greene, author of the critically acclaimed novels "Bloodroot" and "Long Man."

Summer Math and Science Camp for Middle School Students

A math and science camp was held at the Morristown, Tazewell and Sevierville campuses for current seventh and eighth graders this past summer. The camp's ultimate goal was to attract students to careers in math or science-related fields from groups currently under-represented.



Kids College

Area elementary and middle school students got the unique opportunity to experience college and broaden their horizons this summer through Walters State's Kids College.



194,026

Number of non-credit hours generated through the college's Workforce Training Division, more than any other community college in the state.

449

Total number of students in fifth through eighth grades who participated in this year's Talented and Gifted program.



Foundation

Foundation Honors New Donors

Several individuals were honored for their generous gifts to the Walters State Community College Foundation during the annual meeting of the organization's trustees in May at the college's Sevier County Campus.

The late Dr. Sam O'Dell, Bill and Marcia Carlyle, Dr. Steve Rippetoe, and Denise Terry, all of Hamblen County, were recognized with the unveiling of their portraits, which will be hung in the President's Trust Gallery at the college's Morristown Campus.

O'Dell was professor emeritus of history at Walters State. His wife, Nancy, and other family and friends, established the Dr. Samuel R. O'Dell Memorial Scholarship to encourage students to become U.S. history teachers in this region.

The Carlyles established the Bill and Marcia Carlyle Athletics Fund in support of men's basketball at Walters State. Bill Carlyle has been the head men's basketball coach at Walters State for 37 years. Marcia Carlyle served for over 40 years as an educator, most recently as principal of East Ridge Middle School.

Rippetoe, a graduate of Walters State, is a pharmacist and owner of Howard's Pharmacy in Morristown. He has provided support for the Senators athletics program for over 26 years.

Terry is an attorney practicing with The Terry Law Firm. She and her family provided funds to establish the Charles R. Terry Endowment for Athletics in honor of her late father.

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Two Wearwood Elementary School students received new iPads with iTunes gift cards from the John Gamble Memorial Endowment, administered by the Walters State Foundation. Brendan Young, a seventh grader, and Katherine Enerson, an eighth grader, earned the iPads in a county-wide essay contest. An academic scholarship has also been established in memory of John Gamble. Priority for the scholarship is given to winners of the essay contest, in accordance with Gamble's interest in encouraging education. Pictured from left are Dr. Wade McCamey, president of the college; teacher Megan Reagan, Brendan Young, Katherine Enerson, principal Dustin Huffaker and Dr. Mark Hurst, vice president for college advancement and treasurer of the Walters State Foundation.

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Garrett Salansky (center) of Morristown attended Walters State on a Holston Gases Scholarship. Salansky graduated this past May with a pre-dentistry degree. He will continue his education at the University of Tennessee-Knoxville. He is shown with Randy Harville, left, manager of Holston Gases, and Dr. Mark Hurst, vice president for college advancement at Walters State.

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Dr. Carroll M. Helm

Dean of Greeneville/Greene County Center for Higher Education
Walters State Community College, Retired
Mount Holly, NC

Mr. Norman Helm

President, Helm Corporation
Morristown

Mr. Clifford H. "Bo" Henry

Former Member, Tennessee Board of Regents
Maryville

Ms. Crystal Hunley

Vice President, AccuForce Staffing Services
Newport

Mr. John R. Johnson

Principal, Johnson Oil Company Properties and
Former Mayor, City of Morristown
Montreat, NC

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President, Lakeway Container, Inc.
Morristown

Mrs. Joyce W. Jolley

Friend of the College
Morristown

Mr. Randall E. Jolley

Vice President, Lakeway Container, Inc.
Morristown

Mr. Bill R. "Skeet" Jones

Businessman
Morristown

Mrs. JoAnn Kell

Associate Professor of English
Walters State Community College, Retired
Morristown

Mr. David L. Knowles

Associate Professor of History
Walters State Community College
Morristown

Mrs. Doris Lawrimore

Friend of the College
Morristown

Mr. L. W. Lawrimore

Lilly Industries, Inc.
Morristown

Mr. Robert Todd Lilley

Plant Manager, NCR Corporation
Morristown

Mr. Gordon Lintz

President and CAO, Morristown-Hamblen Healthcare System
Morristown

Mr. Jerry E. Loar

Dean of Public Safety Division and Associate Professor of
Criminal Justice
Walters State Community College, Retired
Morristown

Dr. Bill Locke

President, Northeast State Technical Community College,
Retired
Russellville

Mr. Jess Maggard

President, Flowers Baking Co. of Morristown, LLC
Morristown

Mr. Ralph P. Masengill, Jr.

Chairman, Masengill Marketing Associates
Morristown

Mr. John F. McCrary, Jr.***

Principal, Century 21, Masengill-McCrary Realtors
Morristown

Mr. Frank McGuffin

McGuffin Partners
Morristown

Mr. G. Patrick McGuffin

McGuffin Partners
Morristown

Mr. C. R. Minor

Businessman
Russellville

Mr. Scott M. Niswonger

Businessman and Philanthropist
Greeneville

Mr. Tony Nix

President, First Tennessee Bank, Greeneville
Greeneville

Mr. Charles Earl Ogle, Jr.

Businessman
Dandridge

Mr. Larry S. "Bud" Ogle

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Gatlinburg

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Executive Director, Lions Volunteer Blind Industries, Inc.
Morristown

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English Professor, San Jose State University
Scotts Valley, CA

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Greeneville

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Rutledge

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Motlow State Community College
Lynchburg

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Dean for Community and Economic Development and Director
of the Institute for Business and Industry
Walters State Community College, Retired
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Hertford, NC

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Friend of the College
Hertford, NC

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Chief Justice, Tennessee Supreme Court and Former Mayor,
City of Sevierville
Sevierville

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Assistant Dean of Online Instruction and Professor of English
Walters State Community College
Knoxville

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General Manager, Morristown Utility Systems
Morristown

Mrs. Marge Wilson

Friend of the College
Morristown

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Community College, Retired
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Whitesburg

Mr. Gregory Young

Businessman
Morristown

Mr. William F. Young***

Businessman
Whitesburg

*** Past Presidents' Council

****Walters State Alumnus

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**Number of students receiving foundation
scholarships last year, the largest number
to receive scholarships in one year.**

\$416,376

**The total amount of foundation
scholarship funds spent last year.**

Walters State Community College Foundation

Unaudited Statement of Net Position June 30, 2014

	FY 2014
ASSETS	
Current assets:	
Cash and cash equivalents	\$1,663,330.95
Due from primary government	-
Pledges receivable (net)	532,636.72
Prepaid Expenses	9,451.50
Accrued interest receivable	-
Total current assets	<u>2,205,419.17</u>
Noncurrent assets:	
Cash and cash equivalents	4,968,100.62
Investments	8,002,464.77
Pledges receivable (net)	3,102,749.85
Capital Assets (net)	2,319,311.16
Other Assets	-
Total noncurrent assets	<u>18,392,626.40</u>
Total assets	<u>\$20,598,045.57</u>
LIABILITIES	
Current liabilities:	
Accounts payable	59,049.08
Due to primary government	110.00
Deferred Revenue	8,000.00
Long-term liabilities, current portion	<u>108,000.00</u>
Total current liabilities	175,159.08
Noncurrent liabilities:	
Deferred Revenue	61,142.96
Long-term liabilities	813,000.00
Other liabilities	50,000.00
Total noncurrent liabilities	<u>924,142.96</u>
Total liabilities	<u>\$1,099,302.04</u>
NET ASSETS	
Invested in capital assets, net of related debt	1,398,311.16
Restricted for:	
Nonexpendable:	
Scholarships and fellowships	8,471,790.52
Other	1,359,563.89
Expendable:	
Scholarships and fellowships	2,369,787.04
Other	5,618,005.12
Unrestricted	<u>281,285.80</u>
Total net assets	<u>\$19,498,743.53</u>

Walters State Community College Financial Statement

*Financial Summary for Fiscal Year 2013-2014

Operating Revenues

Student Tuition and fees (net of scholarship allowances)	\$11,343,032.75
Governmental grants & contracts	4,013,417.30
Non-governmental grants & contracts	84,910.35
Sales and services of educational activities	151,040.28
Sales and services of other activities	492,810.33
Auxiliary enterprises	275,250.92
Other operating revenues	9,474.47
Total	16,369,936.40

Non-operating Revenues

State appropriations	20,057,767.50
Gifts	117,243.51
Grants and contracts	15,413,616.88
Investment income	15,804.99
Other non-operating revenue	368,327.08
Capital appropriations	6,767,426.39
Capital grants and gifts	42,309.70
Total	42,782,496.05

TOTAL REVENUES **59,152,432.45**

Operating Expenses by Function

Instruction	23,789,433.14
Public Service	3,348,816.82
Academic Support	2,121,385.08
Student Services	5,724,897.84
Institutional Support	5,233,822.49
Operation and Maintenance	6,274,594.31
Scholarships & Fellowships	5,942,176.93
Auxiliary	34,477.90
Depreciation	2,611,305.94
Total	55,080,910.45

Non-operating Expenses

Interest on capital asset-related debt	23,767.28
Total	23,767.28

TOTAL EXPENSES **55,104,677.73**

*Although the Tennessee Board of Regents has completed a preliminary review of the college's financial report at press time, the figures are unofficial pending the Board's final approval.

Summary of Student Financial Aid Awards

*2013 - 2014 and 2012 - 2013

	FY 13-14		FY 12-13		Year Comparison +/-	
	# Awards	Award Amounts	# Awards	Award Amounts	# Awards	Award Amounts
Federal Programs						
Federal Work Study (FWS)	99	108,507	140	149,865	-41	-41,358
Stafford Loans (Direct)	0	0	1009	3,762,921	-1,009	-3,762,921
Pell Grant			3509	11,688,902	-519	-1,496,038
Student Educational Opp. Grant (FSEOG)	675	104,300	165	106,000	510	-1,700
Trade Readjustment Act (TRA/TAA)	52	209,221	71	341,654	-19	-132,433
Workforce Investment Act (WIA)	95	134,672	94	152,077	1	-17,405
Robert Byrd Scholarship	0	0	1	1,500	-1	-1,500
Gear Up	17	14,250	48	42,000	-31	-27,750
Federal Total	3,928	10,763,814	5,037	16,244,919	-1,109	-5,481,105
State Programs						
Access and Diversity Grants	36		39	89,695	-3	-541
Dual Enrollment	1,568	950,749	1,369	786,558	199	164,191
Department of Children's Services	15	43,359	15	33,477	0	9,882
Helping Heroes Grant	7	5,500	11	16,000	-4	-10,500
Ned McWhorter Scholars Program	0	0	1	3,000	-1	-3,000
TN Students Assistance Grant (TSAA)	816	850,428	762	788,576	54	61,852
TN Educational Lottery Scholarship (TELS)	1,483	3,230,420	1,521	3,297,111	-38	-66,691
TN Minority Teaching Scholar	0	0	1	2,500	-1	-2,500
Vocational Rehabilitation	43	103,661	49	117,873	-6	-14,212
Waivers	745	439,261	744	454,175	1	-14,914
Out of State Waivers	33	320,568	35	351,072	-2	-30,503
State Total	4,746	6,033,100	4,547	5,940,037	199	93,064
Institutional Programs						
Performance Scholarships						
Athletic Scholarships (Fees, Books, Housing)	52	64,561	51	71,483	1	-6,923
Professional Entertainment Scholarships	23	12,627	39	15,866	-16	-3,239
Academic Service Scholarship (ASA)	60	173,596	56	164,361	4	9,235
Academic Performance (APS)	141	303,925	143	296,221	-2	7,705
Access and Diversity Grants	57	140,145	56	140,761	1	-616
Other Institutional (SGA, Gallery, Cheerleading)	15	20,188	21	25,050	-6	-4,862
Institutional Total	348	715,042	366	713,741	-18	1,301
Foundation Programs						
Foundation Scholarships			121	282,376	26	-8,249
Partners in Progress	62	72,369	86	94,794	-24	-22,425
Jefferson County Community Sch.	0	0	8	4,583	-8	-4,583
Dual Enrollment Scholarships	196		0	0	196	55,762
Other Awards			0	0	4	2,000
Foundation Total	409	404,258	215	381,752	194	22,505
Private Programs						
Agency Scholarships	177	177,609	206	208,878	-29	-31,270
Edscholar	0	0	1	3,000	-1	-3,000
tnAchieves	385	684,828	344	384,373	41	300,455
Resticted	15	9,430	29	24,961	-14	-15,531
Private Total	577	871,867	580	621,212	-3	250,654
Total Awards	10,008	18,788,080	10,745	23,901,661	-737	-5,113,581
<i>Unduplicated Fin Aid Student Count</i>	1314	5,655	1213	5,660	Change	-5

*Although the Tennessee Board of Regents has completed a preliminary review of the college's financial report at press time, the figures are unofficial pending the Board's final approval.

Tennessee Board of Regents

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Robert P. Thomas

Danni B. Varlan

Dotty Webb, Faculty Regent 2014-2015

John Morgan

Chancellor, Tennessee Board of Regents

Walters State Community College Vision

Walters State will be a premier community college, committed to increasing educational attainment and workforce preparedness through excellence in teaching and service.

Walters State Community College Mission 2010-2015

Walters State is a learning-centered, comprehensive, public community college dedicated to increasing educational attainment and supporting economic development by providing affordable, high quality educational opportunities for the residents of East Tennessee.

To accomplish the mission, the college:

- offers programs of study that lead to the Associate of Arts, Associate of Science, Associate of Science in Teaching, and Associate of Applied Science degrees or certificates in programs of study of one year or less
- delivers public service and non-credit programs in support of workforce development and personal enrichment
- employs highly qualified faculty and staff
- fosters and inspires student engagement and success
- provides convenient access through multiple campuses and advanced technology
- partners with other educational institutions to promote access and facilitate articulation and transfer
- pursues external sources of support and entrepreneurial initiatives
- assesses and responds to community needs
- provides opportunities for promoting diversity and cultural awareness to enhance quality of life
- pursues resourcefulness, effectiveness and efficiency through comprehensive accountability and continuous improvement programs.

Walters State is one of 46 institutions in the Tennessee Board of Regents system, the sixth largest system of higher education in the nation. The Tennessee Board of Regents is the governing board for this system which is comprised of six universities, 13 community colleges, and 27 colleges of applied technology, providing programs in 90 of Tennessee's 95 counties to more than 200,000 students.

Walters State Community College is accredited by the Southern Association of Colleges and Schools Commission on Colleges (1866 Southern Lane, Decatur, Georgia 30033-4097; telephone number 404-679-4500) to award the associate degree. SACSCOC should be contacted regarding only questions about the accreditation status of the institution, to file a third-party comment at the time of the institution's formal, scheduled review, or to file a complaint against the institution for alleged non-compliance with a standard or requirement. Normal inquiries about Walters State such as admission requirements, financial aid, educational programs, etc. should be addressed directly to the institution and not to SACSCOC.

Walters State Community College does not discriminate on the basis of race, sex, sexual orientation, gender identity, color, religion, national origin, age, disability or veteran status in provision of educational programs and services or employment opportunities and benefits pursuant to the requirements of Title VI of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972, Section 504 of the Rehabilitation Act of 1973, the Americans with Disabilities Act (ADA) of 1990 and the Age Discrimination in Employment Act of 1967 (ADEA). Inquiries and charges of violations of any of the above referenced policies should be directed to the Assistant Vice President for Human Resources/Affirmative Action Officer, 500 S. Davy Crockett Pkwy., Morristown, TN 37813-6899, 423-585-6845 or email: tammy.goode@ws.edu. Requests for accommodation of a disability should be directed to Office of Disability Services at Walters State, 500 S. Davy Crockett Pkwy., Morristown, TN 37813-6899.

