



Distinguished Program



A message from the president

One of the many highlights from the 2012-13 academic year was the selection of Walters State as an Apple Distinguished Program. Such national recognition affirms the college's successes in leveraging technology to enhance student learning.

Our decision to use mobile devices as a learning tool stems, in part, from a quality enhancement plan that we developed several years ago to improve our understanding of students' learning styles. We determined that since our students were already using mobile devices to access information, their educational experience should be no different. While this concept seems obvious to us today, it was only a couple of years ago that Walters State and most other educational institutions viewed smartphones and other mobile devices as classroom distractions.

Our faculty made the decision to embrace mobile technology and Walters State became one of the first community colleges in the country to integrate mobile devices into the classroom. As a result, we are realizing significant improvements in student-learning outcomes.

In addition to mobile learning, the college has improved student success rates through enhanced student support services and innovative class formats, such as our College Express programs. As this annual report demonstrates, these three initiatives have proven to be effective methods for increasing student retention and completion rates.

None of the aforementioned accomplishments would have been possible without the support and vision of the Walters State Foundation and the leadership of our governing board, the Tennessee Board of Regents. Through our collective efforts, we are raising the educational attainment levels of East Tennesseans.

Engaging Students Via Mobile Devices



The Collaboratory

The Collaboratory room, located in the R. Jack Fishman Library, uses mobile devices and other technology to create a dynamic learning environment in which student interaction with each other and their instructors is enhanced.

WSCC Earns National Recognition for Mobile-Learning Initiative

2012-13 Apple Distinguished Program

Walters State was named a 2012-13 Apple Distinguished Program for our mobile-learning initiative.

The Apple Distinguished Program designation is reserved for programs that meet criteria for innovation, leadership, and educational excellence, and demonstrate Apple's vision of exemplary learning environments.

Over two years ago, each academic division at Walters State developed a plan to use mobile devices and apps as learning tools in the classroom.

Since a majority of our students were already using mobile devices to access information anytime and anywhere, faculty determined that their educational experience should be no different.

Walters State faculty members are using over 60 different apps in nearly every subject area to engage students. In support of our faculty's use of mobile devices in the classroom, we have created an Instructional Design Team that delivers continual training in teaching and learning technologies.

The college has made iPads available to students through iPad carts used in classrooms as well as iPads



that can be checked out in the library. To accommodate the increased load on the college's computer servers, we enhanced our wired and wireless infrastructure to support the use of mobile devices inside and outside the classroom.

We have also collaborated and received guidance from the Tennessee Board of Regents eMerging Technologies and Mobilization Office in developing our mobile learning initiative.

Most importantly, mobile learning has proven to be an effective method for increasing student success and engagement. We have realized a 10 to 25 percent increase in student learning through the use of mobile technologies in the classroom.

Distinguished Apple Educator

A Walters State employee is one of 30 individuals in the United States to be named a 2013 Apple Distinguished Educator in higher education.

Kevin Fowler, director of educational technologies and user services, was selected for the prestigious honor out of thousands of applicants.

The Apple Distinguished Educator Program recognizes K-12 and higher education pioneers who are transforming teaching and learning in innovative ways.

As an Apple Distinguished Educator, Fowler collaborates with other educators from around the world regarding instructional technology best practices.

At Walters State, Fowler works with faculty to maximize the use of mobile devices and apps as teaching tools. He provides training on the nearly 200 new iPad features Apple releases annually, helps solve technical problems, and works individually with faculty to determine how they can use mobile devices to the fullest extent in their classroom.



Apple, Inc. invited Dr. Lori Campbell, vice president for Academic Affairs, and Kevin Fowler, director of educational technologies and user services, to its headquarters in Cupertino, Calif., this past summer. Apple recorded Campbell and Fowler discussing Walters State's mobile-learning initiative, which the company will share with educators throughout the world via a webcast.

WSCC Hosts 2013 TBR Mobile Engage Conference

In July, more than 90 higher education professionals attended the 2013 TBR Mobile Engage Conference held at Walters State's Morristown campus. The three-day event was sponsored by Walters State and the TBR eMerging Technologies and Mobilization Office. Attendees represented 16 TBR colleges and universities – including eight community colleges. The highly interactive conference gave administrators and faculty members the chance to discuss how mobile technology has been used to improve the classroom experience and retention of knowledge.





2012-13 Mobile Learning Fellows

Darlene Smith, assistant professor of education, and Dr. Matthew Smith, assistant professor of chemistry, were named 2012-13 Mobile Fellows. The college's Mobile Learning Fellows program encourages faculty to explore new methods of engaging students and increasing active student involvement through the use of mobile devices and emerging technologies. Mobile Fellows share their methods with other faculty.



iPads and Apps in the Lab

Dr. Abigail Goosie, assistant professor of biology, human anatomy and physiology, uses iPads and numerous apps in both her classroom lectures and lab courses. She also uses them to administer tests so students can receive their grades as soon as their test is submitted. This allows students to see which questions they missed immediately after completing the test, which helps them better retain the correct answer.

94% voluntary participation rate by faculty in mobile-learning initiative

Measuring Success

10 - 25%

Increase in student learning outcomes for students using mobile devices and apps.

Human Anatomy and Physiology class – Students scores rose from **65%** to **74%** after using Heart Pro II and Visible Body apps.

General Chemistry I lab test scores increased from **50%** to **75%**.

EMT course in medical terminology using apps realized gains from **78%** to **94%** on tests.



WSCC launched its first app in 2012



Over **700** iPads purchased by the college for student use

20 iPads available in the library for check out

Improving Student Retention Through Enhanced Support Services

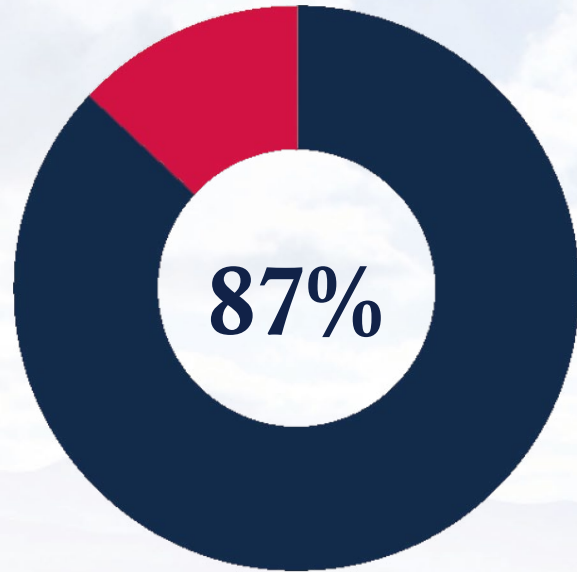


Getting Students the Help They Need

Walters State students have access to support services, such as tutoring and counseling, they will need from their first day on campus to the day they graduate. Of course, just having these services available for our students isn't enough. We have to make sure that the students who need support the most not only know about our services but get the specific help they need.

We are continually enhancing support services so that we can identify as early as possible students who are struggling. For example, we developed an initiative where our faculty work with the college's retention office to identify students who may benefit from additional support. This past year, faculty identified almost 1,500 such students and our retention office responded to each one of them. Getting students the help they need to succeed academically is integral to improving retention.

**Decreased student
withdrawal rate by
7.1%**



**Fall-to-spring retention rate for
student subpopulations, such as
first-generation students**

Student Learning Support Academy

24

incoming freshmen received an intensive orientation in the college's first Student Learning Support Academy. The academy sought to improve basic academic skills, give attendees the chance to meet other students and become familiar with resources available at the college. The goal of the academy is to prepare students to succeed in college. All students completing the academy improved their basic skills in mathematics, reading and writing.

94%

**increase in degrees for
low-income students**

Between
2010 and 2012,
WSCC realized a

73%
increase in degree
production for
students aged 23
and older

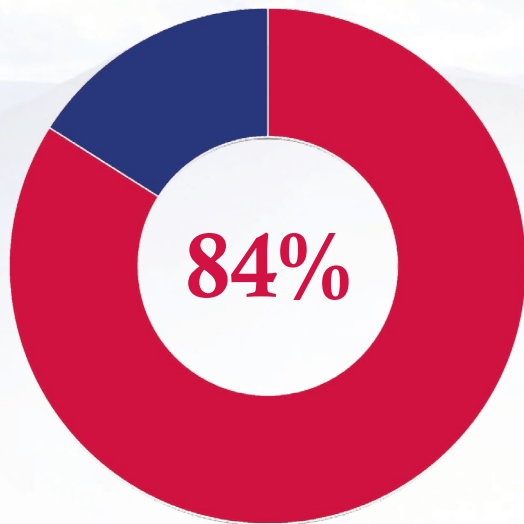
Making College More Convenient For All Students

Twenty years after graduating from high school, Donna Cox enrolled in our College Express Program. This past May, she graduated with a Physical Therapist Assistant degree.

Fast-Track Programs

Whether it's through online courses or innovative class schedules, increasing access to education has always been a priority at Walters State. Our fast-track programs, such as College Express, enable students to take one class at a time in either a five-week or seven-week block. This format gives students who are juggling work and family responsibilities an opportunity to earn a college degree in two years. Also programs such as dual enrollment continue to grow. High school juniors and seniors can take college courses and earn both high school and college credit through our dual enrollment program.

Fast-Track
Your College
Education



success rate for students
enrolled in Fast-Track, Cohort
Programs such as College Express

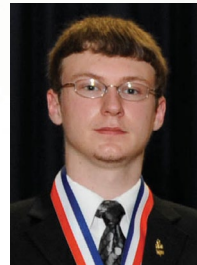
Offered
99
online instruction course
sections with an
enrollment of
2,205
students.

College Express and Fast-Track Programs

Associate of Science in Teaching
Business
Management
Business Administration
Clean Energy Technology
Pre-Allied Health
Learning Express

Greeneville High Student Earns College and High School Diplomas

Brandon Chapman, a 2013 graduate of the Walters State Dual Enrollment College Program, earned his associate of science degree a few weeks before graduating from Greeneville High School. He is currently



enrolled in the University of Tennessee's prestigious Chancellor's Honors Program. Chapman, a chemistry major, plans a career in research and development.

Number of students
enrolled in dual enrollment
classes:

1,057

Improving Retention and Completion Rates



Helping Students Finish Their Degrees

By reimagining how technology can be used in the classroom, improving support for students and making college more convenient, Walters State has increased the number of individuals who complete their degrees or certificates. In 2010, the college awarded 1,029 associate degrees and certificates. In 2013, we awarded 1,942 degrees and certificates. Such progress not only improves the educational attainment rates in upper East Tennessee but also supports the Complete College Act of Tennessee and Governor Bill Haslam's "Drive to 55" initiative to increase the number of Tennesseans with college degrees.

**Fall 2012
Enrollment
6,565**

**Degrees Awarded
for 2012-13:**

A.A., A.S., A.S.T.: 513

A.A.S.: 325

Academic certificates: 792

Technical certificates: 305

Noncredit, workforce training:

6,222 students completed non-credit, workforce training

856 courses offered



83%

Increase in participation of TTP program from 2011 to 2012.

3.18

Cumulative 1st-year GPA for WSCC transfer students

From 2010-2013, increased total number of degrees and certificates awarded by

913

92%
job placement rate
for technical
education students

New degree programs approved in 2012-13

A.A.S. in Surgical Technician

A.A.S. in Occupational Therapist Assistant

Recognition and Awards

Four Receive Outstanding Student Award for 2013

Four students received the President's 2012-13 Outstanding Student Award, the college's highest honor: Jacob O. Seal of Sneedville, Katelyn Hammer of Jefferson City, Evan C. Corlew, and Hannah M. Corlew, both of Morristown.



Distinguished Faculty Awards

Three individuals received the Distinguished Faculty Member Award for 2012-13: Chris Knight of Dandridge, coordinator of developmental mathematics and associate professor of developmental education – mathematics; Darlene Smith of Morristown, assistant professor of education; and Darrell McGhee of Russellville, associate professor of history.



Two Students Named to "USA Today" All Tennessee Academic Team

Stelli Carmichael, a special education major from Dandridge, and Jaron McFall, a history major from Mooresburg, were named to the "USA Today" All Tennessee Academic Team. This honor is given to the most academically successful community college students in the state and in the country.



Community Ed Earns Recognition for Quality Services

The Walters State Office of Community Education earned Interest Level Recognition in the annual Excellence in Tennessee recognition program administered by the Tennessee Center for Performance Excellence (TNCPE). TNCPE is the only state-wide quality program and is patterned on the Baldrige Performance Excellence Program, the national standard for recognizing organizational excellence.

WSCC Website One of Three Honored Nationally

Walters State's new website was named one of the best community college websites in the country. It was one of three in the nation to receive a 2012 Best of the Web award by eRepublic's Center for Digital Education. The other two colleges honored were City Colleges of Chicago and Pratt (Kan.) Community College.



WSCC Again Named Top Tech-Savvy College

Walters State was again named one of the most tech-savvy community colleges in the country. Walters State came in at No. 6 on this year's annual "Digital Community Colleges Survey," conducted by eRepublic's Center for Digital Education and "Converge Online." The college has been close to the top in each of the previous seven rankings. The study examined how colleges integrated technology into college curriculum and campus life.

WSCC Among Safest Campuses in the Nation

The college was ranked the second safest campus in Tennessee and the 12th safest campus in the country by StateUniversity.com for 2012. The rankings were based on incidents of crime as reported by campus safety officials and the result of the outstanding work of many individuals, including the Campus Police Department.



Arts, Cultural Enrichment and Athletics

Crowds Welcome Joint Musical Production

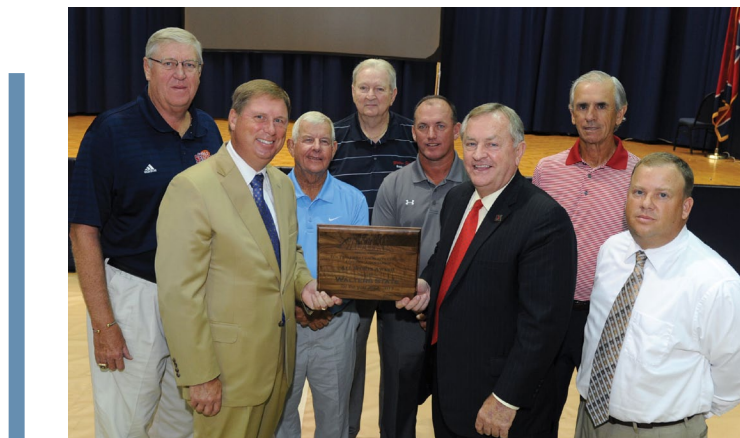
Walters State partnered with Encore Theatrical Company to bring an ambitious production of “Les Misérables” to the college’s stage this summer.

Walters State alumnus and Encore founding artistic director Micah-Shane Brewer directed the play. Laura Ritter, assistant dean of Humanities and director of choral programs at Walters State, served as musical director. T.J. Kent, instructor of theatre, served as production manager. A cast of 44 actors and 11 orchestra members made the beloved musical a “must-see” event. Thursday night performances were added to meet the demand for tickets.



Global Connections

Global Connections, a student initiative to make students aware of and prepared for a global marketplace, sponsored 61 events in 2012-13. This past year, organizers worked to make more programming available to all students. As a result, a third of the events were held at Walters State campuses in Greeneville, Sevierville and Tazewell. Five students received international scholarships to travel to Europe. And students traveled to Washington, D.C., the Nashville Culture Festival, the Festival of Nations at Dollywood and the National Underground Railroad Freedom Center in Cincinnati, Ohio.



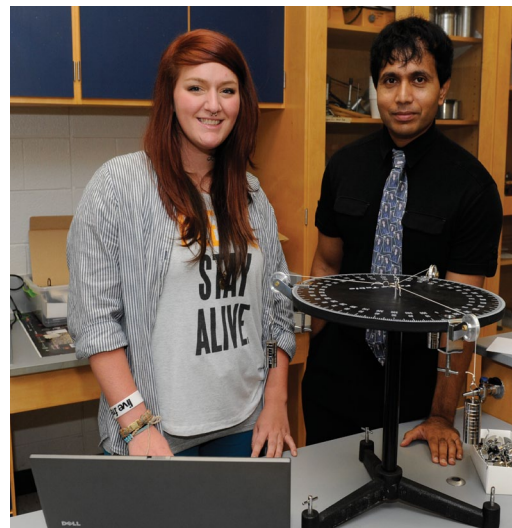
Five Senators Teams Earn Berths to National Tournaments

The WSCC Senators athletics program had a record-setting year with five teams going to the national tournament. They also earned the 2012-13 TCCAA All-Sports Award. The Senators golf team finished national runner-up, the highest finish ever by a TCCAA school, and golf coach Bill Gardner was named the Golf Coaches Association of America National Coach of the Year. Men’s and women’s basketball, baseball and softball also earned berths to their respective national tournaments in 2012-13.

Partnerships and Community Outreach

ORNL, WSCC Partnership

The Oak Ridge National Laboratory and Walters State entered a unique partnership that gives students the chance to interact with scientists at one of the world's premier research facilities. The partnership also provides a method for ORNL to assist Walters State in providing training opportunities for the area's workforce. ORNL advises on future needs of employers based on the technology being developed. Sharon Smith of Hawkins County was the first WSCC student to be chosen for an internship at ORNL. Smith, a civil engineering major, is shown with Dr. Eugene de Silva, associate professor of physics, who facilitated the internship.



Claiborne County Students Lead Preservation Efforts

The Claiborne County Campus Service Learners took a major first step in restoring the historic Graham-Kivett House in Claiborne County, which dates to the late 1700s. Kim Bolton, assistant dean of the Claiborne County Campus, and Eleanor Yoakum, chairman of First Century Bank and a former president of the Walters State Foundation, joined in the efforts. Students removed vines that were completely covering the house and cut down brush that had grown higher than the second floor. The community hopes to secure grant funds to continue major improvements.



Center for Workforce Training Development

The Center for Workforce Development provides Workforce Investment Act services and coordinates workforce training in partnership with the Tennessee Department of Labor and Workforce Development. This year, even with decreased funding, the Center continued to serve a high number of job-seeking clients. Walters State was able to provide space for a WIA career counselor in Greeneville and Tazewell. As the economy begins to recover, employers have requested more services, ranging from employee screening to on-the-job training. For example, a spring hiring event drew more than 800 applicants. Career Center staff conducted initial training and testing, giving the employer a qualified pool from which to choose 100 new employees.



a message from the foundation president

It is a privilege and honor to serve as president of the Walters State Foundation. The generous and visionary trustees listed on the following pages not only care about enhancing the quality of life in our region but are actively engaged in doing so. They dedicate their time, energy, and philanthropy in support of Walters State's mission to provide affordable higher education opportunities to residents of upper East Tennessee.

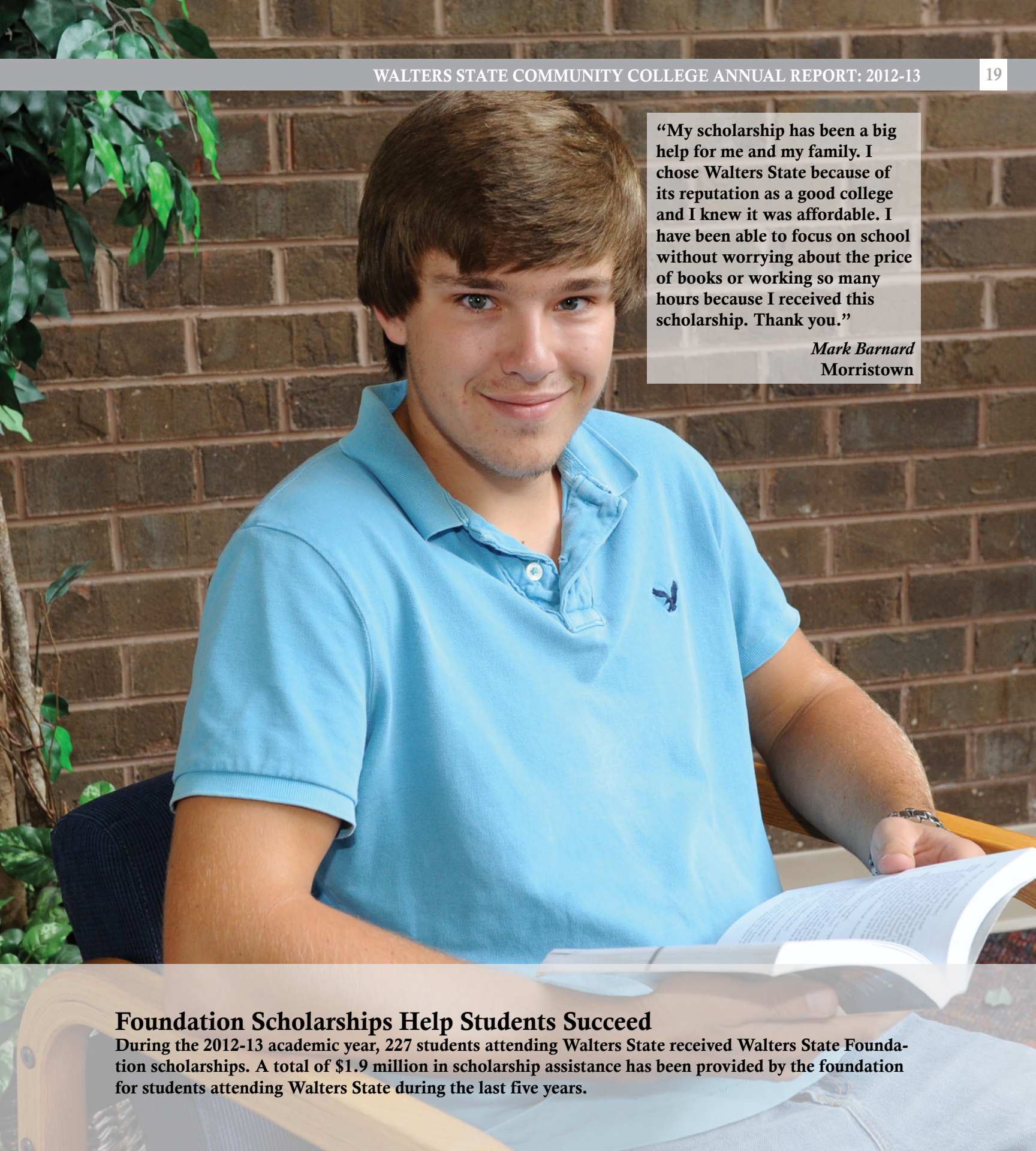
Linda Ogle

Walters State Foundation President



Foundation Executive Committee

Back row from left: Louis M. "Doe" Jarvis, William W. Bales, Stephen McCrary, Glenn B. Thompson, H. David Hayes, and Robert Barger. Front row from left: Dr. Wade B. McCamey, R. Michael Fishman, Linda N. Ogle, Emily B. Kile, Dr. Mark A. Hurst, and F. Braxton Terry. Not Pictured: Y.J. McAndrew, H. Scott Reams, and Charles H. Whitfield, Jr.



“My scholarship has been a big help for me and my family. I chose Walters State because of its reputation as a good college and I knew it was affordable. I have been able to focus on school without worrying about the price of books or working so many hours because I received this scholarship. Thank you.”

Mark Barnard
Morristown

Foundation Scholarships Help Students Succeed

During the 2012-13 academic year, 227 students attending Walters State received Walters State Foundation scholarships. A total of \$1.9 million in scholarship assistance has been provided by the foundation for students attending Walters State during the last five years.



Late Foundation President Charles Terry Honored with Naming of Athletics Wing

Walters State paid tribute to the late attorney Charles R. Terry by naming the college's athletics wing in his honor. Terry was a long-time supporter of the college and Senators athletics. The athletics wing is located in the Dr. Jack E. Campbell College Center on the Morristown campus. The wing houses coaches' offices and locker rooms. In addition to providing legal counsel and serving as president of the Walters State Foundation, Terry was one of the Senators' biggest fans and supporters. He attended most home and many away games, contributed to the Senators athletics fund and volunteered his personal time in support of the college's student athletes. He and his wife, Florence, also held cookouts and banquets for the athletes and their coaches.

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Associate Professor of Industrial Technology
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Earle Rowe Natural Science Scholarship Established

The college's Division of Natural Science honored retired associate professor Earle Rowe by creating an endowed scholarship in his name. Rowe taught biology from 1973-2009. Rick Bain, a biology major from Tazewell, was the first recipient of the Rowe scholarship. Rowe was an early innovator in integrating technology into the classroom. When personal computers were just becoming popular, Rowe developed compact discs with biology lab content and pictures loaded on them to help students better retain information. While the discs were provided for free to Walters State students, many other college's bought the discs for their students. Eventually, enough money was raised from the sale of the discs to endow the scholarship, which now bears his name.



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Maples Endowed Scholarships

Three endowed scholarships for students have been established from the estate of the late Mrs. Wilma Maples, who was a leader and major donor in the development of the Sevier County Campus. In her will, she left over \$1.4 million for scholarships – two earmarked for \$100,000 each and a third one endowed from the sale of her house and surrounding property. These three endowed scholarships will be awarded to students attending the Sevier County Campus.

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Associate Professor of English
Walters State Community College, Retired
Morristown

Mrs. Doris Lawrimore

Friend of the College
Morristown

Mr. L. W. Lawrimore

Lilly Industries, Inc.
Morristown

Mr. Robert Todd Lilley

Plant Manager, NCR Corporation
Morristown

Mr. Gordon Lintz

President and CAO, Morristown-Hamblen
Healthcare System
Morristown

Steve Roberts Memorial

Walters State dedicated a permanent outdoor sculpture to the late Steve Roberts of Greene County. Roberts was head of college's art department when he died in 2008. The Walters State Foundation commissioned the work in support of faculty and staff who wanted to honor Roberts. The sculpture was made possible due to the generosity of donors at Walters State and in the community. The sculpture is titled "Stay" and was created by artist Jason S. Brown. The work features a bench made of Tennessee marble with a rising obelisk that gives way to a small ladder climbing above, and out of, the sculpture.



Mr. Jerry E. Loar

Dean of Public Safety Division and Associate
Professor of Criminal Justice
Walters State Community College, Retired
Morristown

Dr. Bill Locke

President, Northeast State Technical
Community College, Retired
Russellville

Mr. Jess Maggard

President, Flowers Baking Co. of
Morristown, LLC
Morristown

Mr. Ralph P. Masengill, Jr.

Chairman, Masengill Marketing Associates
Morristown

Mr. Frank McGuffin

McGuffin Partners
Morristown

Mr. G. Patrick McGuffin

McGuffin Partners
Morristown

Mr. Neil D. Miller

Businessman and Agricultural Leader
Rogersville

Mr. C. R. Minor

Businessman
Russellville

Mr. Scott M. Niswonger

Businessman and Philanthropist
Greeneville

Mr. Tony Nix

President, First Tennessee Bank, Greeneville
Greeneville

Mr. Charles Earl Ogle, Jr.

Businessman
Dandridge

Mr. Larry S. "Bud" Ogle

Businessman
Gatlinburg

Mr. Fred Overbay

Executive Director, Lions Volunteer Blind
Industries, Inc.
Morristown

Mr. Brownlee Reagan

Businessman
Gatlinburg

Mr. Stephen M. Rownd

Chairman and CEO, Capital Bank
Greeneville

Mr. Ed B. Sams

English Professor, San Jose State University
Scotts Valley, CA

Mrs. Anne B. Sarris

Businesswoman
Atlanta, GA

Mr. Ryan Schroeder

General Manager, Parker Hannifin
Corporation
Greeneville

Mrs. Kaye Schwalb

Friend of the College
Morristown

Mr. Robert B. Schwalb, II

President, Jefferson Financial Services, Inc.
Morristown

Mr. George Shirley

President, Citizens Bank and Trust Company
Rutledge

Mr. Greg D. Shockley** ('86)**

Account Executive, Wells Fargo Insurance
Services of Tennessee, Inc.
Knoxville

Mr. Paul N. Steinfeld

Businessman
Atlanta, GA

Dr. Eddie M. Stone

Vice President for Information Technology
Motlow State Community College
Lynchburg

Mr. Jack W. Tucker

Dean for Community and Economic
Development and Director of the Institute for
Business and Industry
Walters State Community College, Retired
Knoxville

Mr. Jerry Tucker

Manager, Morristown Coca-Cola Bottling Co.
Morristown

Mr. Kirk M. Tucker

Friend of the College
Hertford, NC

Mrs. Lynn Tucker

Friend of the College
Hertford, NC

Mr. David C. Verble

President and CEO, Citizens National Bank
Sevierville

Dr. David L. White

Assistant Dean of Online Instruction and
Professor of English
Walters State Community College
Knoxville

Mr. Joseph S. Wigington

General Manager, Morristown Utility Systems
Morristown

Mrs. Marge Wilson

Friend of the College
Morristown

Dr. Ellis H. Winkler

Vice President for Academic Affairs, Northeast
State Technical Community College, Retired
Sneedville

Mrs. Nancy Winter

Businesswoman
Gatlinburg

Mr. Geoffrey A. Wolpert

Principal, The Peddler Restaurant and
Parkway Grill
Gatlinburg

Mr. Derry Young

Businessman
Whitesburg

Mr. Gregory Young

Businessman
Morristown

Mr. William F. Young***

Businessman
Whitesburg

*** Past Presidents' Council

****Walters State Alumnus

Walters State Community College Foundation

Unaudited Statement of Net Position June 30, 2013

	FY 2013
ASSETS	
Current assets:	
Cash and cash equivalents	\$3,522,951.71
Due from primary government	717.50
Pledges receivable (net)	37,378.38
Prepaid expenses	9,241.58
Accrued interest receivable	-
Total current assets	3,570,289.17
Noncurrent assets:	
Investments	10,560,314.50
Pledges receivable (net)	74,914.81
Capital assets (net)	2,383,879.99
Other assets	-
Total noncurrent assets	13,019,109.30
Total assets	\$16,589,398.47
LIABILITIES	
Current liabilities:	
Accounts payable	25,246.02
Deferred Revenue	8,000.00
Long-term liabilities, current portion	108,000.00
Total current liabilities	141,246.02
Noncurrent liabilities:	
Deferred Revenue	69,142.96
Long-term liabilities	921,000.00
Other liabilities	50,000.00
Total noncurrent liabilities	1,040,142.96
Total liabilities	\$1,181,388.98
NET ASSETS	
Invested in capital assets, net of related debt	1,354,879.99
Restricted for:	
Nonexpendable:	
Scholarships and fellowships	8,401,721.97
Other	1,358,556.10
Expendable:	
Scholarships and fellowships	2,022,752.45
Other	2,001,187.33
Unrestricted	268,911.65
Total net assets	\$15,408,009.49

Walters State Community College

Financial Statement

*Financial Summary for Fiscal Year 2012-2013

Operating Revenues

Student tuition and fees (net of scholarship allowances)	\$12,356,803.13
Governmental grants and contracts	3,659,782.37
Non-governmental grants and contracts	18,183.20
Sales and services of educational activities	173,889.95
Sales and services of other activities	472,661.17
Auxiliary enterprises	277,331.57
Other operating revenues	10,029.13
Total	16,968,680.52

Non-operating Revenues

State appropriations	17,227,301.50
Gifts	42,362.39
Grants and contracts	17,089,992.50
Investment income	21,821.25
Capital appropriations	3,551,476.75
Capital grants and gifts	16,600.14
Total	37,949,554.53
TOTAL REVENUES	54,918,235.05

Operating Expenses by Function

Instruction	22,269,775.97
Public service	3,607,753.89
Academic support	2,288,932.60
Student services	5,797,052.02
Institutional support	4,579,452.14
Operation and maintenance	7,254,580.84
Scholarships and fellowships	7,693,290.94
Auxiliary	29,305.82
Depreciation	2,605,016.61
Total	56,125,160.83

Non-operating Expenses

Interest on capital asset-related debt	19,118.91
Bond issuance costs	1,758.53
Other non-operating expenses	872,675.66
Total	893,553.10
TOTAL EXPENSES	57,018,713.93

*Although the Tennessee Board of Regents has completed a preliminary review of the college's financial report at press time, the figures are unofficial pending the Board's final approval.

Summary of Student Financial Aid Awards

*2012 - 2013 and 2011 - 2012

	FY 12-13		FY 11-12		Year Comparison +/-	
	# Awards	Award Amounts	# Awards	Award Amounts	# Awards	Award Amounts
Federal Programs						
Federal Work Study (FWS)	140	149,865	142	141,200	-2	8,665
Stafford Loans (Direct)	1009	3,762,921	1094	3,823,579	-85	-60,658
Pell Grant	3509	11,688,902	3771	12,278,444	-262	-589,542
Student Educational Opp. Grant (FSEOG)	165	106,000	211	130,052	-46	-24,052
Trade Readjustment Act (TRA/TAA)	71	341,654	115	489,341	-44	-147,687
Workforce Investment Act (WIA)	94	152,077	105	147,618	-11	4,459
Robert Byrd Scholarship	1	1,500	2	3,000	-1	-1,500
Gear Up	48	42,000	124	146,375	-76	-104,375
Federal Total	5,037	16,244,919	5,564	17,159,609	-527	-914,690
State Programs						
Access and Diversity Grants	39	89,695	64	110,972	-25	-21,277
Dual Enrollment	1,369	786,558	1,228	612,300	141	174,258
Department of Children's Services	15	33,477	12	29,196	3	4,281
Helping Heroes Grant	11	16,000	7	10,500	4	5,500
Ned McWherter Scholars Program	1	3,000	1	3,000	0	0
TN Students Assistance Grant (TSAA)	762	788,576	635	635,531	127	153,045
TN Educational Lottery Scholarship (TELS)	1,521	3,297,111	1,461	3,094,051	60	203,060
TN Minority Teaching Scholar	1	2,500	0	0	1	2,500
Vocational Rehabilitation	49	117,873	88	195,808	-39	-77,935
Waivers	744	454,175	780	459,140	-36	-4,965
Out of State Waivers	35	351,072	31	297,695	4	53,377
State Total	4,547	5,940,037	4,307	5,448,193	240	491,844
Institutional Programs						
Performance Scholarships						
Athletic Scholarships (Fees, Books, Housing)	51	71,483	42	84,302	9	-12,819
Professional Entertainment Scholarships	39	15,866	28	14,145	11	1,721
Academic Service Scholarship (ASA)	56	164,361				
Academic Performance (APS)	143	296,221	215	467,198	-72	-170,978
Access and Diversity Grants	56	140,761	56	121,024	0	19,737
Other Institutional (SGA, Gallery, Cheerleading)	21	25,050	19	22,750	2	2,300
Institutional Total	366	713,741	360	709,419	-50	-160,039
Foundation Programs						
Foundation Scholarships	192	294,758	126	260,354	66	34,405
Partners in Progress	86	94,794	74	68,890	12	25,904
Jefferson County Community Sch.	8	4,583	25	21,503	-17	-16,920
Awards	66	12,443	22	8,600	44	3,843
Foundation Total	352	406,577	247	359,346	105	47,231
Private Programs						
Agency Scholarships	206	208,878	192	211,217	14	-2,339
Edscholar	1	3,000	1	3,000	0	0
Knox Achieves	0	0	40	62,166	-40	-62,166
tnAchieves	344	384,373	0	0	344	384,373
Restricted	29	24,961	43	41,245	-14	-16,284
Private Total	580	621,212	276	317,628	304	303,584
Total Awards	10,882	23,926,486	10,754	23,994,195	72	-232,070
<i>Unduplicated Fin Aid Student Count</i>			<i>1112</i>	<i>5,721</i>	<i>Change</i>	<i>-5,721</i>

*Although the Tennessee Board of Regents has completed a preliminary review of the college's financial report at press time, the figures are unofficial pending the Board's final approval.

2012-2013 Tennessee Board of Regents

The Honorable Bill Haslam, Chairman (ex officio)
Governor of the State of Tennessee

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Gregory Duckett

John Farris

Darrell Freeman

Tom Griscom

The Honorable Kevin Huffman

Ashley Humphrey, Student Regent, 2012-13

The Honorable Julius Johnson

Jonas Kisber

Fran Marcum

Paul Montgomery

Dr. Bob Raines, Faculty Regent, 2012-13

Emily J. Reynolds

Dr. Richard G. Rhoda

Howard Roddy

Robert P. Thomas

Danni Varlan

John Morgan

Chancellor, Tennessee Board of Regents



Walters State Community College Vision

Walters State will be a premier community college, committed to increasing educational attainment and workforce preparedness through excellence in teaching and service.

Walters State Community College Mission 2010-2015

Walters State is a learning-centered, comprehensive, public community college dedicated to increasing educational attainment and supporting economic development by providing affordable, high quality educational opportunities for the residents of East Tennessee.

To accomplish the mission, the college:

- offers programs of study that lead to the Associate of Arts, Associate of Science, Associate of Science in Teaching, and Associate of Applied Science degrees or certificates in programs of study of one year or less
- delivers public service and non-credit programs in support of workforce development and personal enrichment
- employs highly qualified faculty and staff
- fosters and inspires student engagement and success
- provides convenient access through multiple campuses and advanced technology
- partners with other educational institutions to promote access and facilitate articulation and transfer
- pursues external sources of support and entrepreneurial initiatives
- assesses and responds to community needs
- provides opportunities for promoting diversity and cultural awareness to enhance quality of life
- pursues resourcefulness, effectiveness and efficiency through comprehensive accountability and continuous improvement programs.

Walters State is one of 46 institutions in the Tennessee Board of Regents system, the sixth largest system of higher education in the nation. The Tennessee Board of Regents is the governing board for this system which is comprised of six universities, 13 community colleges, and 27 colleges of applied technology, providing programs in 90 of Tennessee's 95 counties to more than 200,000 students.

Walters State Community College is accredited by the Southern Association of Colleges and Schools Commission on Colleges to award the associate degree. Contact the Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30033-4097 or call 404-679-4500 for questions about the accreditation of Walters State Community College.

The Commission should be contacted regarding only questions about the accreditation status of the institution, to file a third-party comment at the time of the institution's formal, scheduled review, or to file a complaint against the institution for alleged non-compliance with a standard or requirement. Normal inquiries about Walters State such as admission requirements, financial aid, educational programs, etc. should be addressed directly to the institution and not the Commission's office.

Walters State Community College does not discriminate on the basis of race, sex, sexual orientation, gender identity, color, religion, national origin, age, disability or veteran status in provision of educational programs and services or employment opportunities and benefits pursuant to the requirements of Title VI of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972, Section 504 of the Rehabilitation Act of 1973, the Americans with Disabilities Act (ADA) of 1990 and the Age Discrimination in Employment Act of 1967 (ADEA). Inquiries and charges of violations of any of the above referenced policies should be directed to the Assistant Vice President for Human Resources/Affirmative Action Officer, 500 S. Davy Crockett Pkwy., Morristown, TN 37813-6899, 423-585-6845 or email: tammy.goode@ws.edu. Requests for accommodation of a disability should be directed to Office of Disability Services at Walters State, 500 S. Davy Crockett Pkwy., Morristown, TN 37813-6899.



member of

